Te Kaunihera ō Taranaki ki Te Tonga
South Taranaki District Council

Rārangitake o Te Kāhui Matauraura

Iwi Liaison Committee Agenda

Rāapa 4 Whiringa-ā-rangi 2026, 10 am
Wednesday 4 November 2026, 10 am

Council Chamber, Administration Building,
Albion Street, Hāwera



Te Kaunihera ō Taranaki ki Te Tonga
South Taranaki District Council

Purongo Whaitikanga
Governance Information

Huinga Tangata / Attendance Register

Date	26/11/25	04/02/26	18/03/26	06/05/26	17/06/26	12/08/26	23/09/26				
Meeting	O	O	O	O	O	O	O				
Phil Nixon	√	A	√	√	√	√	√				
Robert Northcott	√	√	√	√	√	√	√				
Andy Beccard	A	√	√	A	√	√	A				
Karen Cave	√	√	√	√	√	√	√				
Cheryl Luke-Maraki	X	√	A	A	√	√	A				
Renee Bradley	X	X	A	AO	AO	√	AO				
Mike Neho	X	√	AO	AO	A	AO	A				
Peter Moeahu	√	√	√	√	√	√	AO				
Damon Ritai	--	A	√	AO	AO	AO	AO				
Bonita Bigham	--	--	--	--	--	--	--				
Sarah Mako	--	--	--	--	--	--	--				
Ngapari Nui	√	A	A	A	√	√	A				
Glen Katu	--	--	--	--	--	--	--				
Graham Young	A	√	√	√	√	√	√				

Key

√ Attended
AO Attended Online
-- Was not required to attend
A Apology
Y Attended but didn't have to attend
X Did not attend - no apology given

Types of Meetings

O Ordinary Meeting
E Extraordinary Meeting

Te Kaunihera ō Taranaki ki Te Tonga
South Taranaki District Council

Purongo Whaitikanga
Governance Information

Ngā Mema o te Komiti / Committee Members

Mayor Phil Nixon (Chairperson)
Deputy Mayor Northcott (Deputy Chairperson)
Councillor Andy Beccard
Councillor Karen Cave
Councillor Cheryl Luke-Maraki

Te Kāhui o Rauru	Renee Bradley
	Michael Neho
Te Kāhui o Taranaki	Peter Moeahu
	Damon Ritai
Te Korowai o Ngāruahine	Bonita Bigham
	Sarah Mako
Te Rūnanga o Ngāti Ruanui	Ngapari Nui
	Glen Katu
	Graham Young

Ngā Mahi o ngā Moniti / Role of the Committee

The Iwi Liaison Committee's role is to enhance the relationship between Iwi and Council.

- The Committee comprises the Mayor, the Deputy Mayor, the Chairman of the Environment and Hearings Committee, one other councillor and two representatives from each of the four recognised Iwi of South Taranaki - Ngāti Ruanui, Ngā Rauru Kiitahi, Ngā Hapū o Ngāruahine and Taranaki. Each Iwi can appoint two members to attend the Iwi Liaison Committee but has one vote on the Committee.
- The Committee is delegated the power to grant funds from the Tangata Whenua Liaison Fund within the purpose of the Local Government Act 2002. A sum of $50,000 is allocated by the Council to the Committee each financial year.
- Other than the Tangata Whenua Liaison Fund the Committee makes recommendations to the Council for it to consider and make decisions on.

He Karere Haumaru / Health and Safety Message

In the event of an emergency, please follow the instructions of Council staff.
If there is an earthquake - drop, cover and hold where possible. Please remain where you are until further instruction is given.

He Pānga Whakararu / Conflicts of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as en elected member and any private or other external interest they might have.

Te Kaunihera ō Taranaki ki Te Tonga
South Taranaki District Council

Rārangi Agenda

Rārangi Take o Te Kāhui Matauraura
Rāapa 4 Whiringa-ā-rangi 2026 at 10 am
Wednesday 4 November 2026 at 10 am

1. Karakia

2. Matakore / Apologies

3. Tauākī Whakarika / Declarations of Interest

4. Whakatakoto Kaupapa Whānui, Whakaaturanga hoki / Open Forum and Presentations

5. Whakaae ngā Menīti / Confirmation of Minutes

5.1 Te Kāhui Matauraura held on 23 September 2026 ..... Page 9

6. Pūrongo / Report

6.1 Urupā Maintenance Funding Applications ..... Page 16
6.2 He Pou Tikanga Ngā iwi of te Tai Whakarunga – Council Partnership Strategy Review .. Page 21

7. Ngā Take Kawea / Items for Action

7.1 List printed on 28 October 2026 ..... Page 58

8. Pūrongo-Whakamārama / Information Reports

8.1 Environmental Services Activity Report – Quarter 1 (July-September 2026) ..... Page 59
8.2 Strategy and Governance Report ..... Page 70
8.3 Te Kāhui Matauraura Workplan 2027 ..... Page 73

9. Take Whānui / General Issues

10. Karakia

Next Meeting Date: TBC
Elected Members' Deadline: TBC

Karakia

1. Karakia

Matakore
Apologies

2. Matakore / Apologies

Leave of Absence: *The Board may grant a member leave of absence following an application from that member. Leave of absences will be held in the Public Excluded section of the meeting.*

Ngā Whakaputanga
Declarations of Interest

3. Tauākī Whakarika / Declarations of Interest

Notification from elected members of:

a) Any interests that may create a conflict with their role as an elected member relating to the items of business for this meeting; and

b) Any interests in items in which they have a direct or indirect pecuniary interest as provided for in the Local Authorities (Members' Interests) Act 1968.

Declarations of Interest: *Notification from elected members of: Any interests that may create a conflict with their role as an elected member relating to the items of business for this meeting; and Any interests in items in which they have a direct or indirect pecuniary interest as provided for in the Local Authorities (Members' Interests) Act 1968*

Whakatakoto Kaupapa Whānui, Whakaaturanga hoki

Open Forum and Presentations

4. Whakatakoto Kaupapa Whānui, Whakaaturanga hoki / Open Forum and Presentations

The Committee has set aside time for members of the public to speak in the public forum at the commencement of each Council, Committee and Community Board meeting (up to 5 minutes per person/organisation) when these meetings are open to the public. Permission of the Mayor or Chairperson is required for any person wishing to speak at the public forum.

Te Kaunihera ō Taranaki ki Te Tonga
South Taranaki District Council

Ngā Menīti Komiti
Committee Minutes

To	Te Kāhui Matauraura
Date	4 November 2026
Subject	**Te Kāhui Matauraura – 23 September 2026**

(This report shall not be construed as policy until adopted by full Council)

Whakarāpopoto Kāhui Kahika / Executive Summary

1. Te Kāhui Matauraura met on 23 September 2026. Te Kāhui Matauraura is being asked to adopt their minutes from 23 September 2026 as a true and correct record.

2. There were no recommendations within the minutes for the Council to consider.

Taunakitanga / Recommendation

THAT Te Kāhui Matauraura adopt the minutes of their meeting held on 23 September 2026 as a true and correct record.

Menīti
Minutes

5

Ngā Take Mēniti o te Kāhui Matauraura

Te Kāhui Matauraura

Council Chamber, Administration Building, Albion Street, Hāwera
on Wednesday 23 September 2026 at 10.03 am.

Kanohi Kitea / Present: Mayor Phil Nixon (Chairperson), Deputy Mayor Robert Northcott, Councillors Karen Cave, Ngaraina Brooks *online arrived at 10.16am*, Ferinica Hawe-Foreman *online* (Te Korowai o Ngāruahine), Renee Bradley *online* (Te Kāhui o Rauru), Graham Young, Glen Katu (Te Rūnanga o Ngāti Ruanui), Peter Moeahu *online* and Damon Ritai *online* (Te Kāhui o Taranaki).

Ngā Taenga-Ā-Tinana / In Attendance: Te Aorangi Dillon (Te Korowai o Ngāruahine), Fiona Aitken (Chief Executive), Liam Dagg (Group Manager Environmental Services), Rob Haveswood (Group Manager Community Services), Meagan Edmonds (Governance Team Leader), Reg Korau (Iwi Liaison Manager – Planning Team Leader), Gerard Langford (Head of Communication and Customer Service), Anne Sattler (Senior Policy Advisor), Rahul Sharma (Water Services Operations Manager) and Becky Wolland (Head of Strategy and Governance).

Matakore / Apologies: Councillors Andy Beccard and Cheryl Maraki-Luke, and Ngapari Nui (Te Rūnanga o Ngāti Ruanui) and Mike Neho (Te Kāhui o Rauru).

RESOLUTION **(Deputy Mayor Northcott/Cr Cave)**

39/26 TKM **THAT the apologies from Councillors Andy Beccard and Cheryl Maraki-Luke, and Ngapari Nui and Mike Neho be received.**

CARRIED

1. Tauākī Whakarika / Declarations of Interest

Ms Hawe-Foreman declared a conflict of interest in relation to Te Ngutu o Te Manu.

2. Whakatakoto Kaupapa Whānui, Whakaaturanga hoki / Open Forum and Presentations

2.1. Alcohol Policy and Bylaw Workshop – Anne Sattler

Mrs Sattler advised that an Alcohol and Policy Bylaw Workshop had been scheduled for October 2026 however had been cancelled due to limited responses. She sought the Committee's views on rescheduling the workshop including whether it should be held online or in person and whether there was a preferred location.

Members were invited to provide feedback directly or by emailing the Policy Team. Mrs Sattler advised that a draft policy was intended to be presented to the Council in early 2027. This timeframe was dependent on New Plymouth District Council and Stratford District Council, and Iwi feedback was also sought.

Mr Young apologised for not responding and supported holding another session either online or in person. Mr Ritai also supported rescheduling the workshop.

Ngaraina Brooks arrived online at 10.16am

Deputy Mayor Northcott asked whether the proposal had been released for public consultation. Mrs Sattler advised that it was an initial draft and had not yet been released for consultation. Mr Young requested that the survey results be circulated with the invitation before any rescheduled meeting.

3. Whakaaetia ngā Menīti / Confirmation of Minutes

3.1 Te Kāhui Matauraura Committee held on 12 August 2026.

MŌTINI / RESOLUTION **(Cr Cave /Deputy Mayor Northcott)**

40/26 TKM **THAT the minutes of Te Kāhui Matauraura meeting held on 12 August 2026 be confirmed as a true and correct record.**

TAUTOKO / CARRIED

4. Pūrongo / Reports

4.1 Urupā Maintenance Funding Applications

The report provided a summary of the applications received to the Urupā Maintenance Fund (the Fund) for the August 2026 round including the current status of the Fund. There were no applications received to this round of the Urupā Maintenance Fund. The total amount remaining for distribution this financial year is $20,665.87

Mr Katu requested the previous five years of the Urupā Maintenance Funding allocations. Ms Aitken clarified that this fund had only existed for two years and confirmed the previous information would be circulated.

Ms Dillon enquired how frequently the application rounds were held. Ms Aitken advised that an application round was held every six weeks.

MŌTINI / RESOLUTION **(Mr Young/Cr Cave)**

41/26 TKM **THAT Te Kāhui Matauraura receives Urupā Maintenance Funding Applications Report.**

TAUTOKO / CARRIED

5. Ngā Take Kawea / Items for action

4.1 He Pou Tikanga – Iwi-Council Partnership Strategy Review

Mrs Wolland confirmed that the combined He Pou Tikanga Workshop would be held later in the day. Any discussions were deferred until the workshop.

6. Pūrongo-Whakamārama / Information Reports

5.1 Infrastructure Services Activity Report

The report updated Te Kāhui Matauraura on recent and current activities by the Infrastructure Services Group across the District and other items of interest for the period ending August 2026.

Deputy Mayor Northcott referred to the Rangikura Road upgrade, enquiring if the extended repair work was required or being undertaken to provide consistency and whether the hill section would be widened.

Mr Langford advised that the remaining improvements had been designed but would need to be prioritised against other projects before they could proceed. The design included further road widening but there was no intention to widen the hill section further as it was considered adequate.

Mr Young asked whether progress had been made on the Pātea Water Treatment Plant (WTP). Mr Sharma advised that the Council had approved a proposal for a new Bore at the Pātea WTP, and that the project would progress towards a solution.

Mr Young acknowledged the work undertaken on the Turuturu Road roundabout. Mayor Nixon noted that the roundabout had been well received by the community and that requests had been made for additional roundabouts at other intersections in Hāwera.

Councillor Cave commended the range and scope of works undertaken and enquired about the LaneRotr. Mr Langford advised the LaneRotr removed the top layer of the roadside shoulder (berms) to prevent grass and soil encroachment onto the road. He noted that it provided an efficient and practical approach with minimal disruption to the community.

Mr Katu referred to the installation of a new water main along Normanby Road and asked whether the decommissioned asbestos cement water main required removal. Mr Sharma confirmed that it was closed off and did not require removal.

Mayor Nixon referred to the quarterly meter readings and noted that the results demonstrated the effectiveness of water metering in reducing water loss. He requested an

update on the outstanding properties. Mr Sharma advised that 123 leaks had been confirmed as repaired and that 15 property owners had not yet responded.

MŌTINI / RESOLUTION **(Deputy Mayor Northcott /Cr Cave)**

42/26 TKM **THAT Te Kāhui Matauraura receives the Infrastructure Services Activity Report.**

TAUTOKO / CARRIED

5.2 Pouwhakamahere-ā-Iwi Report

The report updated Te Kāhui Matauraura on general activities that concerned all Iwi groups and the organisation and activities relevant to each Iwi for the period April 2026 to September 2026.

Mr Korau advised that he had attended the installation and blessing of an Emergency Pod (EPOD) provided by First 72. The EPOD contained food, Starlink equipment, fuel canisters and other emergency supplies. Although the resources were limited, he considered their local availability valuable and looked forward to the continuing relationship with First 72.

Mayor Nixon asked who was responsible for the ongoing management, maintaining supplies and ensuring that the EPOD remained ready for use. Mr Haveswood advised that First 72 retained responsibility and had provided outstanding support to date.

Deputy Mayor Northcott asked whether further EPODs would be installed elsewhere in the District. Mr Korau advised that discussions had taken place regarding other locations. First 72 was considering isolated areas further north in North Taranaki that were affected by weather events. Further opportunities would depend on the rollout and First 72's ongoing commitment.

Mr Moeahu referred to Te Korowai for Te Ngutu o Te Manu and reminded the Council that the land had not been confiscated from Te Korowai o Ngāruahine or Te Rūnanga o Ngāti Ruanui. He requested that the report be updated to reflect that the land had been confiscated from Ngāti Manuhiakai.

Mr Moeahu also noted that the hapū had engaged with the Council regarding the return of the land. He advised that the hapū had spoken to the Council, paid for the return of the land and organised the handover ceremony. He emphasised that, under the Te Korowai Trust Deed, the hapū held mana whenua over the land. Any engagement relating to the land therefore needed to include the hapū to avoid breaching the Trust Deed. He requested that Ngāti Manuhiakai be informed and included.

Ms Dillon referred to discussions held several months earlier between Ngāti Manuhiakai and the Council. She advised that circumstances had changed because external matters were being addressed by the hapū through another avenue, including court proceedings.

Ms Dillon provided assurance that, as discussed at a recent hui with Mr Korau, the Memorandum of Understanding (MoU) was being developed on the basis that the hapū would assume responsibility once the external matter had been determined. No further agreements would be put in place, and any significant work would be undertaken with the hapū.

Mr Moeahu emphasised that the obligation to consult and inform rested with the Council. He acknowledged the comments made but reiterated that the Council needed to ensure appropriate communication channels remained open.

Mr Korau confirmed that there was no intention to exclude the hapū from the process. He advised that the Council was managing the area until the hapū was able to do so. Council officers would ensure communication channels remained clear and that discussions continued.

Deputy Mayor Northcott requested an update on the Ōpunakē Hydro Lake bank stabilisation and protection of Ōrimupiko Pā/Urupā and Ōrimupiko Marae. Mr Korau advised that officers were engaging with the hapū regarding the lake and urupā. Council officers had a process in place and work was proceeding on ensuring the transfer station was protected.

MŌTINI / RESOLUTION **(Mr Young/Deputy Mayor Northcott)**

43/26 TKM **THAT Te Kāhui Matauraura receives the Pouwhakamahere-ā-Iwi Activity Report.**

TAUTOKO / CARRIED

5.3 Revenue and Financing Policy Report

The purpose of the report was to present the first draft of the proposed Revenue and Financing Policy for consideration by Te Kāhui Matauraura and to seek feedback prior to it being presented to the Policy and Strategy Committee. The Revenue and Financing Policy was a statutory requirement, to be included in the Long Term Plan (LTP) under the Local Government Act 2002 (LGA) and described how the Council would fund its activities.

Mrs Wolland advised that the Revenue and Financing Policy was being reviewed as part of the LTP process. Although the policy operated in the background, it had a significant effect on the community because it determined which services were funded, who paid for them and how much they paid.

Mrs Wolland advised that officers were awaiting decisions from Ministry for Cities, Environment, Regions and Transport (MCERT) regarding groups of activities. MCERT had recently been authorised to make those decisions.

Councillor Cave asked for clarification on the headings “Subsidised” and “Unsubsidised” under the Roading and Transport section. Mrs Wolland explained that the budget comprised of two components. The Subsidised component received a 65% subsidy from Waka Kotahi, while the unsubsidised component was funded by rates. Councillor Cave asked whether the heading could be updated to reflect the difference.

Deputy Mayor Northcott asked which heading applied to the endowment fund for coastal structures. Mrs Wolland advised that a heading within Parks and Reserves would be included as the activity was reserve-funded.

Mayor Nixon asked about the deadline for feedback. Mrs Wolland advised that the policy was scheduled to be presented to the Policy and Strategy Committee in November 2026, with final changes planned for December 2026. However, as the relevant legislation remained outstanding, changes could be required at short notice. Feedback would be

accepted until the end of the year, and the Policy was expected to be presented to the Council for final approval in late February or early March 2027.

Mr Young asked that the section relating to the Resource Management Act include reference to iwi and the costs associated with iwi engagement.

Mr Katu asked whether the Building (Earthquake-prone Buildings) Amendment Bill (the Bill) would reduce the Council's costs and contributions. Ms Aitken advised that much of the earthquake strengthening on Council buildings had already been done but confirmed that the changes would reduce costs in the future. Mrs Wolland advised that a fund was available for businesses seeking assistance with earthquake strengthening and that it was funded through the Long-Term Investment Fund.

MŌTINI / RESOLUTION **(Cr Cave/Mr Young)**

44/26 TKM **THAT Te Kāhui Matauraura receives the Revenue and Financing Policy Report.**

TAUTOKO / CARRIED

Ko te wā whakamutunga 10.48 am ō te ata.
Meeting closed at 10.48 am.

(Ko te rangi / dated this) **(te rā ō / day of)** **2026.**

…….
TIAMANA / CHAIRPERSON

Te Kaunihera ō Taranaki ki Te Tonga
South Taranaki District Council

Pūrongo Report

6.1

To	Te Kāhui Matauraura
From	Kaitātari Ope Whaitikanga / Governance Officer, Kaya Acero
Date	4 November 2026
Subject	**Urupā Maintenance Funding Applications**

Whakarāpopoto Kāhui Kahika / Executive Summary

1. This report provides a summary of the applications received to the Urupā Maintenance Fund (the Fund) for the October 2026 round including the current status of the Fund. The balance of available budget for allocation has been included in Appendix 1. One application was received for this round.

2. Te Kāhui Matauraura has the delegated authority to approve grants qualifying for the Urupā Maintenance Fund as per the Community Funding Policy.

3. There was one application received to this round of the Urupā Maintenance Fund.

Taunakitanga / Recommendation

THAT Te Kāhui Matauraura;

a) Receives the Urupā Maintenance Funding Applications Report.

b) Receives any applications (if applicable) requesting funding assistance from the Urupā Maintenance Fund and;

   i. Approves to fund the application(s) for the amount requested; or
   ii. Approves to fund the application(s) for a different amount; or
   iii. Defers the application(s) to the next funding round; or
   iv. Declines funding for the application(s) submitted.

Kupu Whakamārama / Background

4. The purpose of the Fund is to partially cover the costs incurred by owners/trustees in the on-going care of their urupā.

5. Applications must meet the funding conditions outlined on the application form which are set through the Community Funding Policy.

6. The annual allocation for this fund increases by $5,000 per year up to $40,000. Applications up to $250 can be submitted and are assessed and approved by the Iwi Liaison Manager

with support from the Governance Team. Applications over $250 will be considered by Te Kāhui Matauraura.

7. Within the first three years of the Long Term Plan, any funding unallocated at the end of a financial year will be carried over and added to the next year's distribution amount. Any funding that is unallocated at the end of the three years will not be carried over.

8. The Fund balance set for the 2026/27 financial year is $25,000, plus any carry over funding from the previous financial year. The amount available for the remainder of the financial year is $20,665.87.

Local Government Purpose

The purpose of local government is to: (a) enable democratic local decision-making and action by, and on behalf of, communities; and (b) meet the current and future needs of communities for good-quality, cost-effective, and local— (i) infrastructure; and (ii) public services; and (iii) performance of regulatory functions; and (c) support local economic growth and development by fulfilling the purpose set out in paragraph (b).

Ngā Kōwhiringa / Options – Identification and analysis

9. There was one application received to the Urupā Maintenance Fund this round.

Whaiwhakaaro me ngā aromatawai / Considerations and Assessments

10. Each application should be considered against its alignment to the purpose of Local Government as well as the extent to which the project meets the overall fund objectives and criteria.

To be eligible for the grant, an urupā must be:

a) Within the South Taranaki District; and
b) Located on:
   - land designated as Māori reservation under section 338 of the Te Ture Whenua Māori Act 1993 for the purposes of an urupā; or
   - Māori freehold land; or
   - general freehold land in Māori ownership.

The grant can go towards activities directly related to the care of the urupā including but not limited to:

- Maintain and repair gateways, fences, footpaths, etc
- Maintain, clean, repair and restore headstones, install berms, etc
- Maintain, repair or replace existing ground maintenance equipment

- Maintain, repair or improve pedestrian and vehicular access and parking
- Maintain urupā lawns, hedges, trees, etc., and remove green waste

The grant cannot be used for:

- Establishing new urupā
- Multiple-year projects

Whakarāpopototanga Pūtea Kōwhiri-ā-rohe / Local Discretionary Funding

Urupā Maintenance Funding Applications – October 2026 (Round Three)

11. The total amount available for the Urupā Maintenance Fund for the remainder of the financial year is $20,665.87

12. An application has been received from Heriko Urupā (Ngā Rarau) for Te Kāhui Matauraura's consideration.

Heriko Urupā

a) Project Description: 2026 Heriko Urupā Project
b) How is the group usually funded: Koha
c) Project cost details: Refer table 12.1.

Table 13.1: Project cost details

Item	Cost
Labour	$6,021.40
Fence Staining Works	$7,488.80
Project Management and Contract Administration	$2,026.53
Total Project Cost	**$15,536.73**

Income Source	Confirmed	Amount
Kaipō Marae Committee	Awaiting Outcome	$5,000.00
Total Funds Available		**$5,000.00**

Funding Summary	
Total Project Cost	$15,536.73
Less/Minus Total Funds Available	$5,000.00
Difference/shortfall	$10,536.73
Amount requested from Urupā Maintenance Fund	**$10,536.73**

Considerations

13. Project Management and Contract Administration do not fall under the direct activites related to the care of the Urupā.

Consistency with Plans/Policies/Community Outcomes

14. Nothing in this report is inconsistent with any Council policy, plan or strategy.

15. This matter contributes to the following community outcomes as detailed below:

- Mana Mauri - Cultural well-being
- Mana Tangata - Social well-being
- Mana Taiao - Environmental well-being

Whakakapia / Conclusion

16. This report provides a summary of the application received for the October 2026 funding round. There was one application for the Committee to consider.

Kaya Acero
Kaitātari Ope Whaitikanga / Governance Officer

[Seen By]
Meagan Edmonds
Kaiārahi Whaitikanga / Governance Team Leader

Appendix 1

Urupā Maintenance Fund balance for the 2026/27 financial year.

Urupā Maintenance Fund – 2026/27			**Total Budget**	**$25,465.87**
Date	**Applicant**	**Project**	**Amount**	**Balance**
12/08/2026	Te Aroha Mārae	Ongoing upkeep of Te Aria Urupā	*$4,800.00*	*$20,665.87*
04/11/2026	Kaipō Marae	2026 Heriko Urupā Project	*$10,536.73*	*Pending*
			Closing balance	**$20,665.87**

Te Kaunihera ō Taranaki ki Te Tonga
South Taranaki District Council

Pūrongo Report

6.2

To	Te Kāhui Matauraura
From	Pouhautū Rautaki me te Whaitikanga / Head of Strategy and Governance, Becky Wolland
Date	4 November 2026
Subject	**He Pou Tikanga Ngā iwi o te Tai Whakarunga – Council Partnership Strategy Review**

(This report shall not be construed as policy until adopted by full Council)

Whakarāpopoto Kāhui Kahika / Executive Summary

1. He Pou Tikanga is the strategic framework for the partnership between Ngā Iwi and the Council. The Strategy provides for a three-yearly review alongside the 2027–2037 Long Term Plan (LTP), and has been reviewed by Ngā Iwi and the Council to reflect how the partnership has developed since its adoption in 2023.

2. The review identified opportunities to strengthen early engagement, communication, governance and the way Ngā Iwi and the Council work together. While the Council supported many of the principles raised through the iwi review, it considered that much of the proposed detail was operational rather than strategic. The revised Strategy therefore incorporates the strategic elements of the feedback, with operational matters to be addressed through supporting processes and He Tikanga Mahi Tahi.

3. The revised He Pou Tikanga is attached as Appendix 1, with proposed changes arising from the review highlighted in yellow.

4. Te Kāhui Matauraura is asked to consider the proposed changes and recommend to Council that the revised He Pou Tikanga be adopted, either as presented or with any further changes considered appropriate. The Strategy will then support the LTP process.

Taunakitanga / Recommendation(s)

THAT Te Kāhui Matauraura recommends the Council adopt the draft He Pou Tikanga Iwi-Council Partnership Strategy with or without changes.

Kupu Whakamārama / Background

5. He Pou Tikanga was developed through a partnership co-design process between South Taranaki District Council and the four iwi of Taranaki ki te Tonga. The formal co-design was undertaken from June to August 2022, with the resulting He Pou Tikanga Iwi-Council Partnership Strategy adopted by the Council in December 2023.

6. He Pou Tikanga is a strategic and aspirational document that sets out how the Council and Ngā Iwi will work together as partners. It is supported by He Tikanga Mahi Tahi – Partnership Operations Guide, which provides the operational framework for iwi and Council staff to work towards the priorities established through the Strategy.

7. He Pou Tikanga provides for a three-yearly review alongside development of the LTP. The review provided opportunities for both Ngā Iwi and the Council to reflect on the Strategy and the development of the partnership, including through a Council workshop in June, a Ngā Iwi workshop in September followed by a collective workshop in September. The feedback received through this process has informed the proposed updates to He Pou Tikanga.

8. The review focused on how the partnership has developed since He Pou Tikanga was originally co-designed and how the Strategy can provide clearer direction for the relationship going forward.

Iwi Review of He Pou Tikanga

9. Following the collective iwi workshop on 7 September 2026, Te Rūnanga o Ngāti Ruanui compiled the workshop feedback on behalf of Ngā Iwi and has been incorporated into the draft Strategy attached as Appendix 1.

10. Ngā Iwi feedback focused on making He Pou Tikanga more practical, including earlier involvement in Council work, clearer engagement and decision-making processes, co-design, appropriate resourcing, protection of cultural information, and clearer accountability. Ngā Iwi also sought clearer recognition of their roles as mana whenua and iwi authorities, including determining who should be involved in Council engagement. Other suggestions included annual governance hui and action planning, regular review of progress, clearer ways to resolve issues, and exploring greater joint decision-making over time.

11. Appendix 2 is the discussion paper presented by Ngā Iwi.

Council's Review of He Pou Tikanga

12. The Council's review recognised that relationships between Ngā Iwi and the Council had strengthened over time, with improved trust, mutual respect and willingness to engage, and identified examples of successful collaboration and co-design on specific projects and policies. The Council also identified opportunities to build on this progress through more consistent engagement across Council (not just through TKM), clearer communication and feedback pathways, earlier iwi involvement in relevant matters, and greater opportunities for Ngā Iwi and the wider Council to connect. Greater clarity around respective governance and operational roles, and how the partnership is given effect in practice, was also identified as an area for further development.

13. Ngā Iwi proposed 14 commitments to strengthen He Pou Tikanga across a range of partnership, governance and implementation matters. Council supported many of the underlying principles but considered much of the proposed detail to be operational rather than strategic. The revised Strategy therefore incorporates the strategic elements of the feedback, with operational matters to be addressed through supporting processes.

14. The proposed commitments and Council's response are summarised below.

No.	Strategic commitment	How the Strategy gives effect to it	Council's consideration
1	**Establish He Pou Tikanga as the enduring framework for the Council–Ngā Iwi partnership.** It will direct Council conduct, priorities, decisions and accountability.	The Introduction gives the Strategy practical authority across Council behaviour, decision-making, annual planning and accountability.	The Council supports the intent of this commitment. Council considers that "behaviour" should be replaced with "practices" and that the framework should reflect the reciprocal nature of the partnership by applying to both the Council and Ngā Iwi. The Council also notes that each party will continue to act within its respective roles, responsibilities and statutory settings.
2	**Affirm the status and authority of Ngā Iwi.** Ngā Iwi are recognised as mana whenua, iwi authorities, Treaty partners and kaitiaki within their respective takiwā—not as stakeholders.	The Introduction records the enduring authority and responsibilities of Ngā Iwi for their takiwā, settlement interests, hapū, marae and cultural landscapes.	The Council supports the intent of recognising the status, authority and responsibilities of Ngā Iwi. The Council considers that this recognition should remain at a strategic level, with the specific processes for engagement with iwi, hapū, marae and whānau addressed through supporting operational guidance. This commitment could be combined with point 11.
3	**Make early partnership engagement the default.** Ngā Iwi participation will begin while issues, scope and options can still be shaped.	Mana Mauri requires iwi involvement in relevant policies, plans, projects and decisions before a Council position is formed.	The Council supports the intent of early engagement on relevant policies, plans, projects and decisions, so that iwi perspectives can help inform matters while they are being developed. The Council considers that the Strategy should establish this high-level expectation without prescribing the particular engagement process. This commitment could be combined with point 4 and reflected alongside point 5.
4	**Make iwi influence visible in Council decisions.** Decision-making will demonstrate	The Partnership Framework establishes decision gates requiring reports to show how Ngā Iwi advice shaped	The Council supports early, meaningful engagement so iwi perspectives can help inform decision-making.

	how iwi advice affected the analysis, options and outcome.	options, recommendations and final decisions.	Prescribed decision gates and reporting requirements are considered to be operational matters by the Council and should not sit within He Pou Tikanga. This commitment could be combined with point 3 under a broader commitment to early and meaningful involvement.
5	**Shift from consultation to co-design where the kaupapa warrants it.** Partnership methods will be matched to the significance and effect of the matter.	Mana Mauri provides for joint scoping, shared workshops, draft review and agreed work programmes as practical co-design mechanisms.	The Council supports using collaborative approaches where these are appropriate to the nature and significance of the kaupapa and can be achieved within the parties' respective roles and statutory settings. The Council considers that specific mechanisms, such as joint scoping, workshops, draft reviews and work programmes, should sit within the supporting operational guidance rather than the Strategy.
6	**Maintain governance stewardship of the partnership.** Ngā Iwi and Council governors will jointly oversee direction, priorities, performance and strategic risk.	Mana Tangata establishes an annual governance hui and a pathway for matters requiring governance direction.	The Council supports the annual governance hui as an opportunity for the Council and Ngā Iwi representatives to share their respective plans and priorities, discuss matters of mutual interest and identify opportunities to work together.
7	**Translate strategic priorities into an accountable annual programme.** Shared priorities will have clear ownership, resources, milestones and reporting expectations.	The Operations section requires a jointly approved annual action plan and work plan specifying leads, timeframes, resources, deliverables, reporting dates and escalation pathways.	The Council supports identifying shared priorities and opportunities for action through the annual governance hui. The Council does not consider that He Pou Tikanga should prescribe a jointly approved annual action plan with specified leads, resources, milestones, reporting dates and escalation pathways. Detailed work planning should instead be managed through He Tikanga Mahi Tahi and the relevant operational work

			programmes.
8	**Measure the quality and impact of the partnership—not activity alone.** Monitoring will test whether commitments are delivered and iwi participation changes decisions and outcomes.	The Operations section requires agreed measures covering delivery, early involvement, iwi influence, resourcing, information protection, hapū and marae engagement, issue resolution and review.	The Council supports appropriate accountability for agreed commitments but considers that the quality of a relationship is difficult to capture through detailed performance measures alone. The Strategy should provide for regular reflection on progress and the effectiveness of the partnership, with any detailed monitoring arrangements agreed through the annual work programme.
9	**Resource equitable participation.** Council will match the time, capacity and expertise sought from Ngā Iwi with appropriate and transparent support.	Mana Oranga applies this commitment to hui, technical and cultural advice, mapping, hapū and marae engagement, hearings, working groups and co-designed projects.	The Council recognises that meaningful Ngā Iwi participation may require resourcing in some circumstances. The nature and level of participation and any associated resourcing would need to be considered and agreed early in relation to the particular kaupapa, rather than creating a general resourcing commitment through He Pou Tikanga.
10	**Uphold iwi authority over cultural knowledge and information.** Ngā Iwi will retain control over access, use, sharing and disclosure of sensitive iwi information.	Mana Taiao requires agreed protocols for mātauranga, wāhi tapu information, cultural narratives, spatial data and related collection, storage, publication, retention and disposal.	The Council supports recognising and respecting Ngā Iwi interests in mātauranga and culturally sensitive information. The Council considers that the Strategy should express this commitment at a high level, while detailed information-management protocols should sit in supporting operational arrangements. Information held by the Council must also be managed in accordance with applicable statutory requirements, including LGOIMA.
11	**Respect iwi-determined representation and engagement.** Each iwi	Mana Mauri embeds iwi-determined engagement pathways for relevant	The Council supports the principle that each iwi determines its preferred

	will decide when and how its hapū, marae, kaumātua, technical experts and whānau participate.	kaupapa.	pathway for engaging its hapū, marae, kaumātua, technical experts and whānau. The Council considers that the Strategy should recognise this principle at a high level, with specific engagement pathways managed operationally. This commitment could be combined with point 2.
12	**Progress the partnership towards shared authority.** Within legislative settings, the parties will identify opportunities for stronger joint decision-making, joint governance and iwi-led pathways.	Mana Whakahaere links this direction to shared recommendations, co-designed advice, participation agreements, spatial planning and future planning reform.	The Council supports continuing to strengthen the partnership and exploring opportunities for greater collaboration and shared approaches to matters of mutual interest. This must be considered within the respective roles, responsibilities and statutory powers of the parties. The Council considers that this commitment overlaps with points 3, 4 and 5 and could be incorporated into a broader strategic commitment to early involvement and appropriate collaboration.
13	**Protect the integrity of commitments through timely resolution.** Unmet or disputed commitments will be addressed at the appropriate operational, senior leadership or governance level.	The Operations section establishes staged escalation and requires the issue, agreed response, responsible lead and resolution timeframe to be recorded.	The Council supports including a high-level commitment that concerns about the implementation of He Pou Tikanga will be addressed constructively, transparently and at the appropriate level. The Strategy should not prescribe a staged escalation or complaints process. Relevant Council policies and processes, including those relating to conduct and conflicts of interest, will apply where appropriate.
14	**Embed continuous joint learning and renewal.** Annual review will test implementation, resolve gaps and reset priorities,	The Strategy Review section links annual findings and agreed priorities to the three-year Long Term Plan review.	The Council supports an annual joint review. The annual review should inform the priorities and actions for the following year, with the

	while informing longer-term strategic review.		outcomes and learning informing the three-year review of He Pou Tikanga undertaken as part of the LTP process. Detailed review measures and procedures should be addressed through the annual work programme.

15. Appendix 1 contains the revised He Pou Tikanga Strategy, with changes arising from the review process highlighted in yellow.

Ngā Kōwhiringa / Options – Identification and analysis

Options

Option 1: Recommend the revised He Pou Tikanga as proposed
Te Kāhui Matauraura recommends that the revised He Pou Tikanga, incorporating the feedback received from Ngā Iwi and the Council through the review process, be presented to the Council for consideration and adoption.

Option 2: Recommend the revised He Pou Tikanga subject to further changes
Te Kāhui Matauraura identifies any further changes it considers should be made to the revised He Pou Tikanga and recommends that the amended Strategy be presented to the Council for consideration and adoption.

Option 3: Retain the current He Pou Tikanga
Te Kāhui Matauraura does not recommend the proposed changes and recommends that the existing He Pou Tikanga adopted in 2023 remain unchanged.

Risks

16. There are no significant risks associated with the recommendations. The key risk is ensuring He Pou Tikanga is finalised in time to support LTP consultation, alongside the other background information required for the LTP.

Whaiwhakaaro me ngā aromatawai / Considerations and Assessments

Local Government Purpose

The purpose of local government is to:
(a) enable democratic local decision-making and action by, and on behalf of, communities; and
(b) meet the current and future needs of communities for good-quality, cost-effective, and local—
(i) infrastructure; and
(ii) public services; and
(iii) performance of regulatory functions; and
(c) support local economic growth and development by fulfilling the purpose set out in paragraph (b).

17. The review of He Pou Tikanga aligns with the purpose of local government by supporting democratic local decision-making and providing a framework for Ngā Iwi and the Council to engage on matters relevant to their respective roles and responsibilities. The proposed changes seek to strengthen pathways for early engagement, communication and the sharing of priorities, while recognising that Council decision-making continues to operate within its statutory responsibilities.

Assessment of Significance and Engagement

18. The level of significance of this matter has been determined by considering the following criteria and levels of engagement:

Criteria	Measure	Assessment
Degree	The number of residents and ratepayers affected and the degree to which they are affected by the decision or proposal.	Low: The proposed changes are not expected to have a significant direct impact on residents or ratepayers, as He Pou Tikanga is a strategic framework for the relationship between Ngā Iwi and the Council.
LOS	The achievement of, or ability to achieve, the stated levels of service set out in the Long Term Plan.	Low: There would be no impact on the levels of service as set out in the LTP.
Decision	Whether this type of decision, proposal or issue has generated wide public interest in South Taranaki.	Medium: He Pou Tikanga may generate public interest, however, the document will be presented alongside the LTP for consultation and feedback can be submitted at this time.
Financial	The impact of the decision or proposal on the Council's overall budget or its inclusion in an approved Long Term Plan and the ability to carry out existing or proposed functions and activities now and in the future.	Medium: He Pou Tikanga is not expected to have a significant impact on Council's overall budget. However, some funding will be required to implement the Strategy, which will be considered through the LTP budget process.
Reversible	The degree to which the decision or proposal is reversible.	Low: He Pou Tikanga will form part of the LTP. While minor amendments may be made, any significant changes would need to be considered through an LTP amendment process, including consultation.
Environment	The degree of impact the decision will have on the environment.	Low: The proposed changes to He Pou Tikanga will not have any direct environmental impacts. The Strategy provides a framework for Ngā Iwi and Council to work together on relevant matters,

Criteria	Measure	Assessment
		including environmental matters where appropriate.

19. In terms of the Council's Significance and Engagement Policy this matter is of low significance, however, the Council acknowledges the importance of He Pou Tikanga and what it signifies for Iwi and Council to strengthen our relationship. He Pou Tikanga will be consulted on as part of the Council's 2027-2037 LTP.

Legislative Considerations

20. The Local Government Act 2002 requires councils to provide opportunities for Māori to contribute to decision-making and to consider how Māori capacity to participate in those processes can be developed. He Pou Tikanga supports these requirements by providing a framework for ongoing engagement between Ngā Iwi and the Council.

Financial/Budget Considerations

21. There are no direct additional costs associated with the review or adoption of the revised He Pou Tikanga Strategy. Any future resourcing requirements arising will be considered through the LTP or annual plan budgeting processes.

Consistency with Plans/Policies

22. The review aligns with the current He Pou Tikanga Strategy, which requires it to be reviewed as part of the LTP process, and helps ensure the Strategy remains current.

Consideration of Iwi/Māori

23. This report directly relates to the Council's relationship with Ngā Iwi. The review of He Pou Tikanga has included opportunities for both Ngā Iwi and the Council to identify what is working well and where the partnership could be strengthened. The revised Strategy reflects feedback from both parties and seeks to strengthen ongoing engagement, relationships and opportunities for Ngā Iwi to contribute to relevant Council decision-making.

Affected Parties Consultation

24. The revised He Pou Tikanga Strategy will be included in the 2027–2037 LTP and will provide background and context for the LTP Consultation Document.

Whakakapia / Conclusion

25. The review of He Pou Tikanga reflects the continuing development of the partnership between Ngā Iwi and the Council. The revised Strategy builds on the progress made since its adoption and provides clearer strategic direction for how the partnership will continue to grow. Te Kāhui Matauraura is asked to consider the revised Strategy in Appendix 1 and recommend its adoption to Council, with or without further changes.



Becky Wolland
Pouhautū Rautaki me te Whaitikanga /
Head of Strategy and Governance



[Seen by]
Fiona Aitken
Tumu Whakahaere
Chief Executive

Appendices:

Appendix 1 – Draft He Pou Tikanga Iwi-Council Partnership Strategy
Appendix 2 – Ngā Iwi Discussion Paper

POUA KI RARO, TŌTIKA KI RUNGA

He Pou Tikanga

Ngā iwi o te Tai Whakarunga - Council Partnership Strategy



POUA KI RARO, TŌTIKA KI RUNGA refers to the pou whenua image, central to the He Pou Tikanga Partnership Framework developed during the iwi-council partnership codesign that contributed to the development of this Strategy. The pou is planted firmly into the ground, acknowledging mana whenua and upholding the agreed upon values, thereby symbolising the iwi and the South Taranaki District Council's commitment to genuine partnership. The pou looks out over current and future generations and the iwi-Council partnerships as they continue to develop, adapt to change and weather challenges - steadfast.

HE TĪMATANGA KŌRERO

Ko wai tērā mounga e tū mai rā? Koia ko te pou whakawhirinaki o ngā iwi kei ōna rekereke; te maru o ngā manene kua tau mai hoki.

I te tau 2022, i mahi ngātahi ngā kaiurungi, ngā ringaringa, waewae hoki o ngā Rōpū Whakataunga ā ngā iwi e whā o Taranaki ki te Tonga, rātou ko te Koromatua, ko te Kaunihera o Taranaki ki te Tonga, rātou ko te hunga kaimahi hoki o te Kaunihera o Taranaki ki te Tonga. I whiria e rātou ngā here o te whakawhanaungatanga, i whai whakaaro hoki ki ngā tikanga, ngā tukanga, me ngā ritenga o tēnā, o tēnā, kia whakatūria ai he pou tikanga, e tūtohu ana i tētehi ara puta ki te whai ao, ki te ao mārama kia mahi tahi ai hei hoa haere kōtui.

Who is that mountain? 'Tis the support pillar of the iwi settled at his feet; the shelter of newcomers landing here also.

In 2022, leaders of the post settlement governance entities (PSGEs) of the four iwi of South Taranaki, along with the Mayor of South Taranaki District Council, the Council and senior leadership team of South Taranaki District Council participated in a partnership codesign. The parties built rapport; understanding of each other's tikanga, processes and protocols*, to establish a pou tikanga, a pillar of agreed upon values for working together as partners. This Strategy, He Pou Tikanga, and the accompanying He Tikanga Mahi Tahi Operations Guide are outcomes of the codesign and the discussions that followed.*

In September 2026, Ngā Iwi and the Council revisited this shared approach to strengthen how the partnership is expressed and applied. The resulting refinements carry the original intent of the 2022 co-design forward and are outlined in the Introduction.

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HE KŌRERO WHAKATAKI | INTRODUCTION

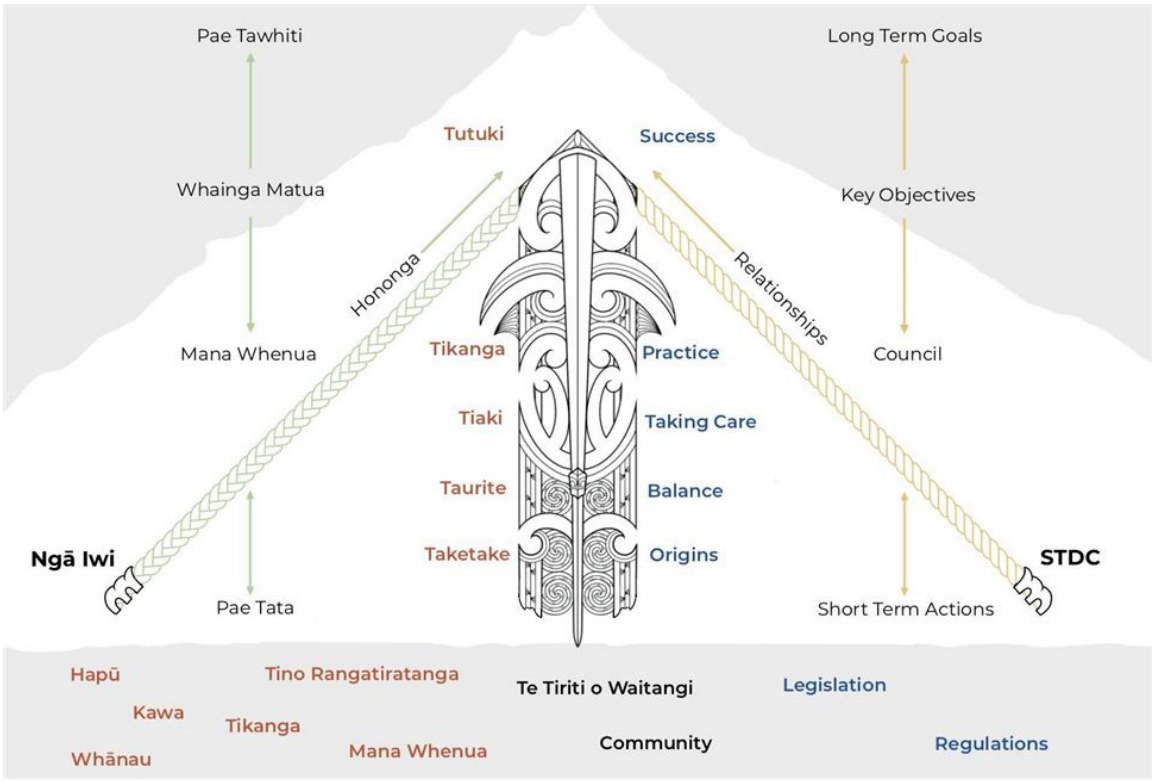
The inaugural He Pou Tikanga Partnership Strategy (2023) represents an evolutionary journey in iwi and South Taranaki District Council's relationships.

This Strategy is the outcome of a partnership co-design held from June to August 2022, between South Taranaki District Council (the Council) and representatives of Te Kaahui o Rauru, Te Rūnanga o Ngāti Ruanui, Te Korowai o Ngāruahine and Te Kāhui o Taranaki, the post-settlement governance entities (PSGEs) of Ngaa Rauru, Ngāti Ruanui, Ngāruahine and Taranaki Iwi (referred to as 'ngā iwi', 'the iwi', or 'iwi' in the document). The key viewpoints that emerged from the codesign are woven into the Strategy. The full summary is attached as appendix 1. The Strategy was reviewed in September 2026 through three workshops, one with Ngā Iwi, one with the Council, and a joint workshop bringing Ngā Iwi and the Council together.

There was a strong desire from both iwi and the Council to continue strengthening our relationships. The intent of this Strategy is to provide a framework whereby all parties better understand each other, deepen trust and strengthen relationships to work together more effectively.

As a practical partnership framework, He Pou Tikanga will guide Ngā Iwi and Council practices, decision-making, annual work planning and accountability with mana whenua. It expressly recognises Te Kaahui o Rauru, Te Rūnanga o Ngāti Ruanui, Te Korowai o Ngāruahine and Te Kāhui o Taranaki as Ngā Iwi: mana whenua, iwi authorities, Treaty partners and kaitiaki within their respective takiwā, with enduring relationships, interests and responsibilities in relation to statutory acknowledgements, settlement interests, hapū, marae, wāhi tapu, waterways, coastline, cultural landscapes and development aspirations.

HE POU TIKANGA PARTNERSHIP FRAMEWORK



The Pou Tikanga Partnership Framework was developed during the iwi-Council partnership codesign in 20221. The Framework is based on a pou whenua, a pillar implanted in a prominent place that represents permanence of existence and status of people in relation to the whenua. An example of such a pou can be seen at Te Ngutu o Te Manu, Ōkaiawa.

The pou is implanted in the whenua (land). Its foundations include instruments such as legislation and tikanga, and Te Tiriti o Waitangi. The wider community is also part of the foundation for iwi-Council relationships also. The partners hold tightly to ropes that keep the pou straight through good tension. This tension enables each side to hold to their commitment to values that the pou represents and remain firm for the benefit of all.

The framework supports early and meaningful involvement with the appropriate Iwi, during the development of relevant proposals, policies, and projects so that perspectives can help shape thinking, options and outcomes from the outset.

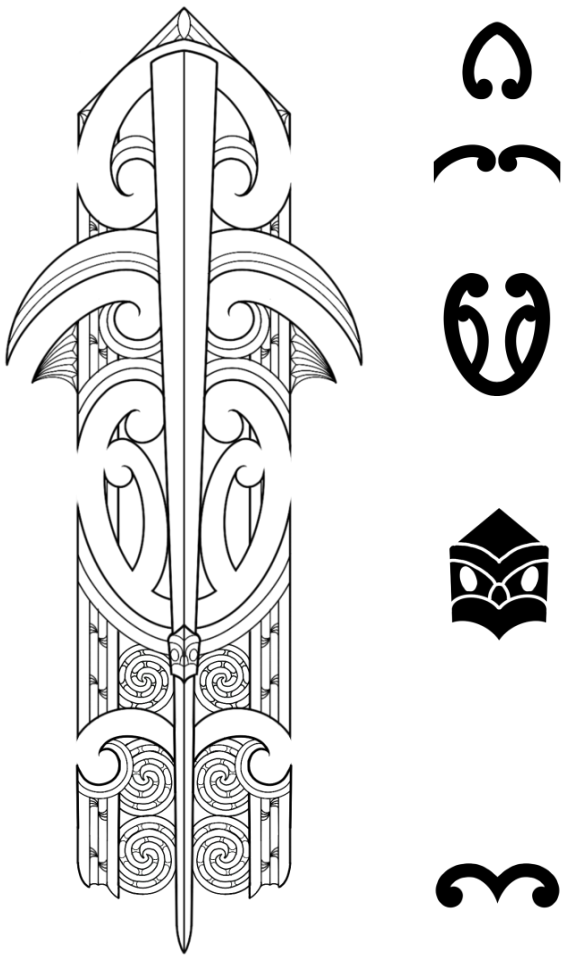
[1] The framework was inspired by a pou tikanga framework developed by AATEA Solutions for NPDC and the mana whenua reference group of the NPDC Heritage Strategy (2012).

While Council will provide reasonable opportunities and timeframes for Ngā Iwi to contribute, it is recognised that Council must also continue to progress its agreed work programme to meet statutory, financial and delivery requirements and community expectations.

Taranaki Maunga stands in the background of the framework, unifying all of Taranaki including iwi PSGEs and South Taranaki District Council.

PARTNERSHIP VALUES

This partnership is underpinned by five values, depicted in the pou whenua within the framework. The partnership values are read from the bottom, from Taketake and ascending to the top of the pou. This represents us further developing our partnership from the ground up:



Tutuki/Success – Recognising milestones as iwi and Council partnerships mature.

Tikanga/Practice – upholding the values of the pou and our agreed-upon practices as we work together.

Tiaki/Taking care – taking care of ourselves, and showing care and having regard for each other. Together, caring for te taiao - our natural environment.

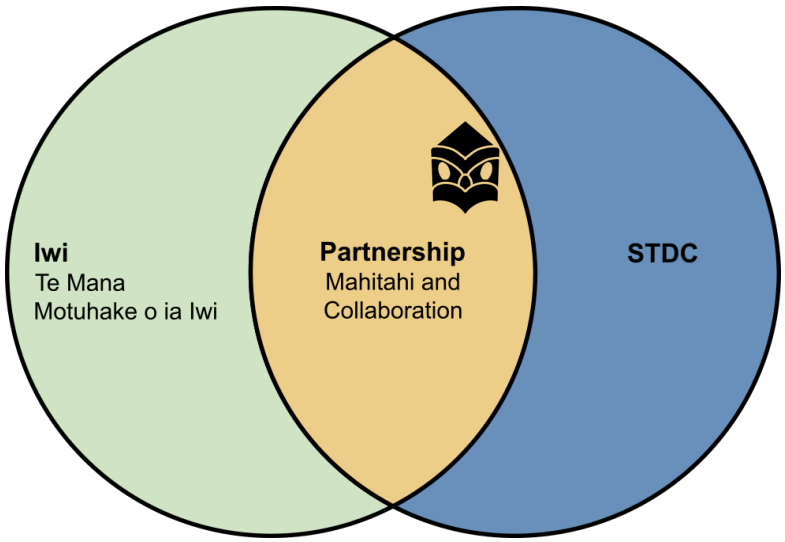
Taurite/Balance – each partner knows their own people and priorities and has their own strategic planning and activities. Partners know aspects of the other's mahi, programmes, cycles etc., so can plan how and when to contribute to the other's work/initiatives. Each partner takes responsibility for their own upskilling and learning.

Taketake/Acknowledging mana whenua – recognises the four iwi as mana whenua with Indigenous and Tiriti rights. Iwi are acknowledged as partners, not just stakeholders of Council. Within this, the PSGEs operate on behalf of iwi membership. This acknowledgement is the basis of genuine whanaungatanga and partnership between the four iwi PSGEs and the South Taranaki District Council. The Council derives its mandate from its communities, which include Māori ratepayers and Māori communities, and its powers and responsibilities from legislation. These origins of the respective partners

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stabilise and provide the foundation for the pou whenua.

PARTNERSHIP TIKANGA



Mana Whakahaere |iwi-STDC Partnership Parameters

Mana Whakahaere

The above diagram depicts a space for mahitahi/collaboration between the iwi PSGEs and Council.

Iwi PSGEs have legal duties defined by their Te Tiriti o Waitangi Settlement legislation[2] and are also in service to their hapū through tikanga Māori that do not involve the Council.

The Council is required by legislation, Local Government Act 2002 and Resource Management Act 1991 specifically, to take into account Māori values and principles of Te Tiriti o Waitangi, maintaining and providing opportunities for Māori, and facilitating participation of Māori in local government. Therefore there are requirements for the Council to involve iwi in its activities and protect iwi and hapū rights according Te Tiriti o Waitangi and Crown Treaty principles.

Both parties will determine collaboration opportunities with the other partner based on each other's priorities and resources available.

[2] Treaty settlement agreements can be located on each of the PSGEs' websites.

Ngā Iwi and Council will continue to strengthen their partnership and explore opportunities for greater collaboration and shared approaches to matters of mutual interest, where appropriate and within the respective roles, responsibilities and statutory powers of each partner. He Pou Tikanga will also provide the foundation for Ngā Iwi involvement in significant future developments affecting South Taranaki, including iwi participation agreements, spatial planning, changes in local government structural arrangements and any new planning frameworks.

Some activities that are currently undertaken independently by the Council, should involve iwi and move to the collaborative space as decision-making is shared with iwi and working together becomes more commonplace. There are benefits in iwi working collaboratively with Council including more robust outcomes and mutual benefit for iwi and the wider community. Iwi and STDC desire a 'balance' between iwi-led and Council-led delivery of services where the other partner/s play a supporting role. This Strategy does not negate the unique relationships between individual iwi and the Council. Those relationships will continue to develop, along with partnership agreements. Whilst there will often be common ground, individual iwi may have their unique standpoints, which can be included in individual partnership agreements.

KEY PRIORITY AREAS

This Strategy sets our priorities that contribute to the Pou Tikanga Partnership Framework and aligns with the South Taranaki District Council's community outcomes outlined in the 2024-2034 Long Term Plan; Mana Mauri, Mana Tangata, Mana Oranga, and Mana Taiao.

1. Mana Mauri / Cultural Well-being:

Early notification. Early involvement.

The South Taranaki District Council has a genuine desire to respect mana whenua, listen to their viewpoints and advance genuine partnership collaborations with the iwi in South Taranaki.

It is important that iwi PSGEs, as representatives of mana whenua, are involved from the outset of Council policy development that are of importance to iwi (including plans that set levels of service). Better outcomes are achieved and relationships enhanced as risks that could damage relationships through takahi mana - negating the mana of other partner/s, can be mitigated. Iwi and the Council planning together can save time and resources.

In cases where a kaupapa is location specific, the affected hapū should also be involved at the earliest opportunity.

Te Kāhui Matauraura will provide a regular forum for Ngā Iwi and Council to discuss upcoming policies, plans, projects and decisions, identify matters of particular significance or interest to Ngā Iwi, and consider the appropriate approach to engagement.

Whakawhanake Āheinga Ahurea | Cultural Capability Building

Building cultural capability across the Council at both governance and operational levels is pivotal to growing strong partnerships with iwi, and Council fulfilling its obligations. The Council will provide ongoing training for all elected members and staff on:

- cultural responsiveness;
- the Council's obligations to take into account Te Tiriti o Waitangi principles ;
- the history of the region including the effects of colonisation on local iwi and hapū;
- iwi and hapū developments in the post-settlement times;
- eliminating cultural biases within Council;
- Te reo Māori proficiency.

Building cultural capability also includes increased awareness of the other organisations' internal processes. The Council will continue to pursue opportunities for learning iwi

processes through holding more Council meetings and initiatives at local marae.

2. Mana Tangata / Social Well-being:

Whanaungatanga | Connectedness

Increased opportunities to connect both formally (at events, joint ventures etc.) and informally (outside of projects) is important to both iwi and Council. The intended outcome is that all parties better understand each other, deepen trust, and strengthen relationships to work more effectively together.

An annual governance hui between South Taranaki District Council and representatives of Ngā Iwi will provide an opportunity to share respective plans and priorities, strengthen understanding of matters important to each party, and identify areas of shared interest and opportunities to work together.

3. Mana Oranga / Economic Well-being:

Resourcing iwi to advise South Taranaki District Council and Shared Resourcing

Iwi and Council acknowledge that resourcing is an important equity issue in the context of each iwi-Council collaboration and in their wider partnerships.

Resourcing iwi participation in partnership initiatives is a key consideration to ensure an equitable approach. It should be noted that resources' iwi gained from Treaty settlements are for reestablishing their own cultural and socio-economic bases.

Iwi often provide expertise that Council does not have, to kaupapa that is the shared responsibility of Council and iwi. Further, many kaupapa including the Council's governance and operational work plan and RMA-related kaupapa, require iwi consultation by law. Iwi are not resourced for the expertise they provide and this creates considerable strain on iwi resourcing. Iwi and Council are committed to addressing this inequity.

Iwi input into Council mahi is not solely to offer cultural perspectives but to enable a full participatory role as prioritised by iwi. Resourcing is needed for iwi to fully participate in decision making as an equal partner.

As partners to Council, iwi must have a participatory role in development of agreed relevant Council policy, service delivery, special projects and decision making. More resourcing from

the Council and other avenues is needed for iwi to engage and this resourcing needs to be explicit.

The nature and level of involvement, including any resourcing requirements will be identified and agreed early as part of the relevant work programme.

The deepening relationships between iwi and Council must engender greater reciprocity, balancing of contribution and mutual benefit. Iwi involvement in the delivery of services and sharing of spaces can reduce consultation time and produce robust outcomes that honour mana whenua.

All parties acknowledge that the Council can be in a position where they have no resourcing for unplanned consultations on legislation and participation in other central government initiatives.

4. Mana Taiao / Environmental Well-being:

Te Taiao | Environment and sustainable living

Iwi and the Council will continue to work closely to mitigate risks of local environmental issues and wider environmental issues, such as climate change. Together we will advocate strongly for sustainable communities and industries.

This partnership Strategy strengthens the parties' commitment to reducing negative impacts on te taiao and communities of South Taranaki. Iwi and the Council will work together to identify environmental issues and strategies, which may be reflected through statutory and non-statutory plans.

Ngā Iwi retain their interests in and authority over mātauranga and culturally sensitive information shared with Council. Council will respect and protect that information, with expectations regarding its use, management and disclosure understood between the parties when information is shared. Any information held by Council will remain subject to Council's statutory obligations, including under the Local Government Official Information and Meetings Act 1987 (LGOIMA).

On agreed local and national environmental policies, the Council and iwi will work in partnership as they formulate their positions, before they publicly announce them.

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6.2

PARTNERSHIP

Mana to Mana, Mahi to Mahi

The principle of Mana to Mana, Mahi to Mahi upholds that iwi and Council personnel interact at the equivalent governance or operational leadership level.

- Mana to Mana refers to the governance leadership, those who hold the mana for their organisation: the governors: the mayor, councillors, the chair of iwi boards and board members, and on location-specific kaupapa, hapū chairs and marae chairs may be direct contacts with the Council. Iwi and Council leaders are committed to working together.
- Mahi to Mahi refers to the operational staff in the respective organisations. Council and iwi commit to building relationships with their counterparts in the other organisations and understanding the priorities of the other organisation/s. Iwi entities (PSGEs) have limited resources to engage with the Council. The Council has more resources and obligations under the Local Government Act to support iwi to develop their capacity. Therefore, the Council will be responsible and proactive to uphold the tikanga of iwi.
- ~~There have been challenges where the mana of iwi has not been appropriately respected~~. The Council is committed to ensuring its elected members and staff at all levels are trained to ensure the mana of iwi is appropriately respected.

If this principle can not be upheld in a given circumstance, each party will let the other/s know in advance.

Operations – Mahi to mahi

As part of the partnership co-design, He Tikanga Mahi Tahi – Partnership Operations Guide was developed. The Guide identifies new partnership approaches and short-term and long-term goals to support iwi and Council staff to work towards the key priorities set out in this Strategy.

Iwi and Council staff will work on developing the goals and actions each year as part of the annual planning cycle and undertake a review at the end of each financial year (in line with the annual reporting cycle). This will be reflected through the Council's democracy and leadership activity.

Regular Chief Executive-to-Chief Executive hui provide an operational touchpoint between Ngā Iwi and Council. They provide an opportunity to discuss emerging matters, seek advice, address issues and provide direction to support staff in giving effect to He Pou Tikanga.

Strategy Review – Mana to mana

The key plans and priority areas will be reviewed annually as part of the annual Governance hui. He Pou Tikanga (the Strategy) will be reviewed every three years during the development of the Long Term Plan (Council's 10year plan). The parameters of the review will be jointly decided by iwi and Council at least six months prior to the start of the review.

Appendix 1. Partnership Agreement Background

2026 Review

In September 2026, Ngā Iwi and South Taranaki District Council reviewed He Pou Tikanga to consider how the partnership had developed since the Strategy was originally co-designed and how it could provide clearer direction for the relationship going forward. The review included workshops between the Council and each iwi, followed by a collective iwi workshop. Feedback from both Ngā Iwi and the Council was considered in refining the Strategy, including the combined outcomes provided by Ngā Iwi and Council's feedback on ensuring the Strategy remained appropriately focused on strategic and governance matters while providing clear links to implementation.

As a result, He Pou Tikanga has been updated across the relevant sections rather than through a separate action plan. The changes provide greater clarity around engagement and decision-making pathways, governance and operational relationships, resourcing, annual planning and review, and the respective roles of Ngā Iwi and the Council. This maintains He Pou Tikanga as the overarching framework for the partnership while providing clearer direction for how it is given effect in practice.

2022 Development

The Partnership Agreement is the outcome of a partnership codesign between STDC and the four iwi which took place from X to X 2022. The partnership codesign was to determine how the iwi and STDC will work together to:

- meet the needs of Māori in South Taranaki
- provide opportunities for Māori to contribute to decision-making in the South Taranaki District.

Early in the codesign process iwi and STDC identified that to achieve true partnership more time and relationship building were required than the proposed time frame. It was therefore agreed that, the codesign focus on two primary activities:

1. **Whakawhanaungatanga** - the various parties getting to know each other better, develop greater trust, have open and frank conversations about what has not been working, understand each others' priorities and tikanga - ways of operating, and identifying where their own organisations can be better partners.

2. Developing a **work plan** for iwi and Council that identified key activities to progress working as partners with a celebration of progress at Puanga 2023.

3. During the codesign process, it was agreed that a **partnership framework** would be

beneficial for both iwi and STDC to navigate how they work together using services and projects identified in the work plan to test the framework.

The intention is that by Puanga 2023 (in June 2023) a review of learnings, outcomes achieved, new approaches to partnering, and future steps will be reflected upon and affirmed by iwi and STDC at a Puanga celebration.

The codesign process was intended to bring a subset of both iwi and STDC governors and officers together to design each element of the process, however, it was deemed more desirable to have more engagements with all participants in each party to provide broad perspectives to contribute to the process.

A desired outcome of the codesign was to develop a workplan that was not dependent on consultants to deliver, but could grow the capacity of ngā iwi and STDC to find common ground and mutually agreed, equitable outcomes. It was noted that to achieve this would require some capacity building in all the organisations but also with some shared learning of STDC systems and legislation that could facilitate stronger relationships and shared authorising settings.

Note: Due to an extreme weather event in February 2023, and the resources required by all parties to review the Strategy, the Pou Tikanga Partnership Framework was not signed off in time for Puanga 2023.

Key viewpoints that emerged in the codesign included:

- Iwi are more than stakeholders of STDC. The four iwi represented by PSGEs are mana whenua, and Tiriti partners with Kāwanatanga, and therefore with STDC, which exists and works within government legislation.
- STDC has a genuine desire to respect mana whenua, listen to their viewpoints and advance genuine partnership collaborations with the iwi in South Taranaki.
- Understanding each other was a prerequisite of genuine and mutually beneficial relationships. This builds trust and trustworthiness.
- All parties highly valued ongoing whakawhanaungatanga between STDC and iwi at operational and governance levels. The codesign process had demonstrated many benefits of whakawhanaungatanga including greater sense of ease and familiarity with their other partner/s, building trust, understanding different perspectives, creating space to envision, to debate and to problem solve.
- The four iwi continue to have a pivotal role in South Taranaki.
- The PSGEs are not the iwi but are instruments of the four iwi.

- All four iwi and STDC have their own activities. Iwi, in particular, have mana Motuhake-independent jurisdiction whereas, STDC works with iwi and hapū collectives as partners, and also serves uri of these collectives, as South Taranaki ratepayers and residents.
- All parties recognise that better outcomes are possible with iwi involvement in Council decision-making. Working in partnership on specific kaupapa could result in more robust and resilient outcomes for all parties involved.
- There was a range of knowledge levels at the Council table and across STDC staff about the historical context of the relationships between STDC and local iwi, how Te Tiriti o Waitangi informs the iwi-STDC relationship, and how to engage appropriately. with iwi and hapū as partners. More capability building is needed at STDC including: cultural and iwi-local government partnership capability building, understanding of local historical contexts and intergenerational impacts of colonisation on iwi and hapū.
- Māori wards did not guarantee iwi perspectives at the Council table as the appointees were elected by Māori at large rather than by iwi.
- Regular meetings of the four iwi PSGE's at governance or management level regarding shared interests in South Taranaki would provide opportunities to grow strength and collective impact.
- The Council is already working with the iwi individually and the health of those relationships are trending up generally.
- Working in partnership could result in resource savings.
- Partnership between the four iwi and STDC will strengthen when shared values are upheld with vision and pragmatism rather than potentially superficial and expedient activities that are devoid of an overarching vision of co-governance and delivery of services for iwi. Identifying partnership win-wins for delivery of services and projects in a wider context is optimal.
- There is an opportunity for the four iwi to strengthen their collective impact by meeting regularly to discuss shared priorities.

Appendix 2. 2022 Partnership Codesign Participants

Council representatives:

Mayor Phil Nixon

Deputy Mayor Rob Northcott (Pātea) Steffy MacKay (Eltham-Kaponga) Mark Bellringer (Eltham-Kaponga) Aarun Langton (Taranaki Coastal) Bryan Roach (Taranaki Coastal) Chris Young (Taranaki Coastal) Diana Reid (Te Hāwera)

Andy Beccard (Te Hāwera) Celine Filbee (Te Hāwera) Gary Brown (Te Hāwera) Brian Rook (Pātea)

Council Officers:

Waid Crockett (Chief Executive)* Replaced by Fiona Aitken in November 2022 Reg Korau (iwi Liaison Advisor)

Fiona Aitken (Group Manager Community & Infrastructure Services) Becky Wolland (Policy & Governance Manager)

Marianne Archibald (Group Manager Corporate Services) Sam Greenhill (Governance and Support Officer)

Liam Dagg (Group Manager Environmental Services) Cath Sheard (Libraries and Cultural Services Manager)

Te Kaahui o Rauru:

Te Pahunga Marty Davis (Te Kāhui Matauraura representative) Paul Sullivan (Te Kāhui Matauraura representative - to July 2022) Hinewai Katene (Te Kāhui Matauraura representative - from July 2022)

Te Rūnanga o Ngāti Ruanui:

Sandy Parata (Te Kāhui Matauraura representative)

Ngapari Nui (Te Kāhui Matauraura representative & Deputy Tumu W'akarae) Graham Young (Strategy and Policy Advisor)

Te Korowai o Ngāruahine Trust:

John Hooker (Te Kāhui Matauraura representative/Board Member)

Ferinica Hawe-Foreman (Te Kāhui Matauraura representative/Board Member) Sarah Mako (Board member)

Te Aroha Hohaia (Board member and incoming South Taranaki District Councillor) Te Aorangi Dillon (Tumu Whakarae)

Phil Nuku, Kaihautū

Dion Luke, Pouuruhi Taiao - Environmental Lead

Te Kāhui o Taranaki Iwi Trust:

Leanne Horo (Te Kāhui Matauraura representative/Board Member) Wharehoka Wano (CEO)

Aatea Solutions Codesign and Agreement Facilitation Team

Hinerangi Edwards, co-director Patina Edwards

Jude Cornelius Maakere Edwards

Rāhiri Mākuini Edwards-Hammond (online facilitator) Ceara McAuliffe Bickerton

Kiwa Hammond, co-director Karoro Edwards-Hammond

Te Kaahui o Rauru, Te Rūnanga o Ngāti Ruanui, Te Korowai o Ngāruahine and Te Kāhui o Taranaki

Collective Iwi Workshop Outcomes

Strengthening He Pou Tikanga: Ngā Iwi Position for an Empowered Iwi Version

This briefing identifies key areas where South Taranaki District Council's He Pou Tikanga could be strengthened through the current review. The purpose is to move the document beyond general partnership language and create a more empowered iwi version that recognises Te Kaahui o Rauru, Te Rūnanga o Ngāti Ruanui, Te Korowai o Ngāruahine and Te Kāhui o Taranaki (collectively, Ngā Iwi) as mana whenua, iwi authorities, Treaty partners and kaitiaki within their respective takiwā.

Following the collective iwi workshop held on 7 September 2026, Te Rūnanga o Ngāti Ruanui took responsibility for compiling the workshop outcomes and reporting them back to South Taranaki District Council on behalf of Ngā Iwi.

For Ngā Iwi, a stronger He Pou Tikanga should not be limited to consultation, engagement or cultural awareness. It should create clear decision-making pathways, early involvement, resourcing commitments, cultural information protections, measurable accountability and practical influence over Council planning, resource management, infrastructure, community wellbeing and local government reform decisions.

Key Areas to Strengthen

Area	Current risk or limitation	What should be strengthened for Ngā Iwi
Recognition of mana whenua	He Pou Tikanga may acknowledge iwi partnership but not always distinguish the specific authority and takiwā of each iwi.	Include explicit recognition of Ngā Iwi as mana whenua and iwi authorities within their respective rohe, including their statutory acknowledgements, settlement interests, marae, hapū, waterways, coastline, wāhi tapu, cultural landscapes and development aspirations.
Decision-making influence	Partnership language can remain advisory if it does not require Council to involve iwi before decisions are shaped.	Create decision gates requiring early Ngā Iwi involvement before Council decisions proceed on matters affecting Ngā Iwi, including district planning, resource consents, infrastructure, spatial planning, local government reform,

		environmental management and cultural heritage matters.
From consultation to co-design	Consultation after Council positions are formed limits iwi influence.	Require co-design at the beginning of policy, planning and project development, including shared work programmes, joint scoping workshops, draft review opportunities and written responses explaining how Ngā Iwi input has been incorporated.
Resourcing iwi participation	Iwi participation can be constrained if Council expectations are not matched by funding, timeframes and technical support.	Commit Council to appropriate resourcing for iwi participation, including technical advice, cultural input, hui, mapping, engagement with hapū and marae, commissioner training and participation in hearings or working groups.
Cultural information and data sovereignty	Cultural values can be reduced to generic layers or publicly mapped without appropriate iwi control.	Include clear protocols confirming that Ngā Iwi retain authority over mātauranga, cultural narratives, spatial information, wāhi tapu data, images, names, monitoring data and any sensitive information provided to Council.
Implementation and accountability	High-level principles may not translate into changed Council practice.	Require an annual governance hui between South Taranaki District Council and Ngā Iwi, supported by an agreed annual action plan and work plan. The action plan should identify priority kaupapa, responsible leads, timeframes, resourcing requirements, deliverables, reporting dates and escalation pathways where commitments are not progressing.
Hapū, marae and whānau voice	Engagement can become centralised and miss local hapū and marae perspectives.	Recognise that Ngā Iwi may each determine the appropriate internal pathway for engagement, including when hapū, marae, kaumātua, technical experts or whānau voice must be included.
Future planning reform	New planning legislation and local government reform may weaken existing iwi influence if He Pou Tikanga is too general.	Require He Pou Tikanga to operate as a foundation for future iwi participation agreements, spatial planning, local government transition arrangements and any new planning framework affecting South Taranaki.

Recommended Ngā Iwi Position

Ngā Iwi support a reviewed He Pou Tikanga that is stronger, more practical and more empowering for iwi. The document should recognise that Ngā Iwi are not simply interested stakeholders, but Treaty partners, mana whenua and iwi authorities with enduring responsibilities to whenua, wai, moana, wāhi tapu, marae, hapū, uri and future generations. The

reviewed document should therefore provide clear pathways for Ngā Iwi to influence decisions before they are made, not only respond after Council options have already been developed.

The key improvement sought is a shift from relationship principles to enforceable practice. He Pou Tikanga should include agreed decision points, resourcing commitments, cultural information protections, annual governance reporting, escalation pathways and specific recognition of Ngā Iwi priorities. A formal annual governance meeting should be required, with Council and Ngā Iwi jointly approving an annual action plan that enables a practical work plan to be developed, monitored and reported on throughout the year. This would give the document greater value for Council and Ngā Iwi by making partnership visible in everyday decisions, work programmes, planning processes and community outcomes.

Ngā Iwi also seek a future-focused discussion with Council on how joint decision-making can be progressively strengthened within the limits of current legislation. While Council must continue to meet its statutory responsibilities and cannot delegate every decision, He Pou Tikanga should signal a shared intention to identify areas where joint governance, shared recommendations, co-designed advice, early agreement on options, and iwi-led decision pathways can be appropriately developed. This would allow the parties to build a more mature partnership over time, while recognising the legal framework Council must operate within.

Ngā Iwi 14 Point Action Plan for Strengthening He Pou Tikanga

No.	Area of He Pou Tikanga	Proposed amendment	Reason / intended effect
1	Purpose and status of the document	Amend the purpose statement so He Pou Tikanga is framed as a practical partnership framework that guides Council behaviour, decision-making, work planning and accountability with mana whenua.	Strengthens the document from a general relationship guide into a tool that influences how Council acts.
2	Recognition of Ngā Iwi	Insert explicit recognition of Ngā Iwi as mana whenua, iwi authorities, Treaty partners and kaitiaki within their respective takiwā, including recognition of statutory acknowledgements, settlement interests, hapū, marae, wāhi tapu, waterways, coastline and cultural landscapes.	Ensures Ngā Iwi are not treated as generic stakeholders and that their distinct authorities are clearly recognised.
3	Early engagement requirements	Add a requirement for Council to engage Ngā Iwi at the scoping and options-development stage of relevant policies, plans, projects and decisions.	Allows iwi views to shape proposals before Council positions are already formed.
4	Decision-making pathways	Include decision gates requiring confirmation that Ngā Iwi have been engaged, iwi advice has been considered, and Council reports explain how iwi input affected the recommendation.	Creates visibility and accountability for iwi influence in Council decision-making.

5	Co-design and shared work programmes	Replace passive consultation language with stronger wording supporting co-design, joint scoping, shared workshops, draft review opportunities and agreed work programmes.	Moves the relationship from consultation to active partnership practice.
6	Annual governance hui	Insert a requirement for an annual governance hui between South Taranaki District Council and representatives of Ngā Iwi.	Ensures the relationship is monitored at governance level and not left only to operational engagement.
7	Annual action plan and work plan	Require Council and Ngā Iwi to jointly approve an annual action plan that identifies priorities, leads, timeframes, resources, deliverables, reporting dates and escalation pathways.	Turns He Pou Tikanga into a practical work programme with clear responsibilities and measurable delivery.
8	Monitoring metrics	Add metrics to monitor action plan delivery, early iwi involvement, decision-making influence, resourcing, cultural information protection, hapū and marae engagement, issue resolution and annual review.	Provides a measurable way to track whether the partnership is improving outcomes.
9	Resourcing commitments	Include a commitment that Council will provide appropriate resourcing for iwi participation, including hui, technical advice, cultural input, mapping, engagement processes and participation in hearings or working groups.	Recognises that meaningful iwi participation requires time, capacity and resources.
10	Cultural information and data sovereignty	Insert protocols confirming that Ngā Iwi retain authority over mātauranga, wāhi tapu information, cultural narratives, spatial data, images, names, monitoring data and any sensitive iwi information provided to Council.	Protects iwi knowledge and prevents inappropriate use, disclosure or public mapping of sensitive information.
11	Hapū, marae and whānau voice	Clarify that each of Ngā Iwi will determine the appropriate internal engagement pathway, including when hapū, marae, kaumātua, technical experts or whānau voice should be included.	Ensures Council engagement reflects the tikanga and local decision pathways of Ngā Iwi.
12	Joint decision-making intent	Add future-focused wording confirming both parties will explore stronger joint decision-making, joint governance, shared recommendations and iwi-led pathways where appropriate and within legislative constraints.	Signals a more mature partnership direction while recognising Council's statutory responsibilities.

13	Escalation and issue resolution	Add a clear process for escalating unresolved issues from operational staff to senior management and then to governance representatives where required.	Provides a practical mechanism to resolve issues when commitments are delayed or not being met.
14	Annual review	Require an annual joint review of He Pou Tikanga implementation, including lessons learned and agreement on the next year's priorities.	Keeps the document active, current and capable of continuous improvement.

Discussion Paper Status

This document is provided as a discussion paper only. It is intended to support further kōrero, review and refinement, and should not be taken as an approved Ngā Iwi policy position unless and until it has been formally considered and endorsed through the appropriate governance processes of Te Kaahui o Rauru, Te Rūnanga o Ngāti Ruanui, Te Korowai o Ngāruahine and Te Kāhui o Taranaki.

Ngā Take Kawea
Items for Action

South Taranaki District Council

Reference/Source Committee/Meeting Date	Matters Arising	Group Responsible	Department (Team)	Update	Project Deadline
6-May-26	**He Pou Tikanga Review** He Pou Tikanga is due for review as part of the Long Term Plan process. The development of the 2027-2037 Long Term Plan is underway, with consultation anticipated in early 2027 and final adoption scheduled for June 2027.	Strategy & Governance	Strategy	Iwi and Council agreed held separate discussions on He Pou Tikanga before coming together for a joint wānanga. The feedback from these discussions have been considered and the draft He Pou Tikanga is presented in this agenda for TKM's consideration.	Jun-27

Pūrongo-Whakamārama
Information Report

To	Te Kāhui Matauraura
From	Kaiarataki Taiao / Group Manager Environmental Services, Liam Dagg
Date	4 November 2026
Subject	**Environmental Services Activity Report - Quarter 1 (July-September 2026)**

8.1

(This report shall not be construed as policy until adopted by full Council)

Whakarāpopoto Kāhui Kahika / Executive Summary

1. This report updates Te Kāhui Matauraura on activities relating to the Environmental Services Group (the Group) for Q1 of the 2026/2027 financial year (1 July to 30 September 2026).

2. The Group is comprised of four business units:

   a) Planning and Development (Planning and Building Control)
   b) Quality Assurance
   c) Regulatory Services, and
   d) Environment and Sustainability

3. The first part of the report provides commentary to the operational performance data for the planning and development, regulatory services and quality assurance business units (quality assurance has the preparation of Land Information Memorandum (LIMs) as one of its key functions). The figures and tables the commentary is based on is provided as Appendix 1. As well as commenting on the quarterly data, observations are also made on longer term trends where considered relevant.

4. The second part of the report provides an update on key projects and programmes, with a focus on the activities of the Environment and Sustainability business unit.

Taunakitanga / Recommendation

THAT Te Kāhui Matauraura receives the Environmental Services Activity Report.

Ratonga Hanga Whare / Building Control Services

5. Building activity remains steady with a total of 96 building consents were lodged and 121 decisions issued, representing $21.66m in estimated construction value. Consent lodgement volumes are below the previous quarter, but overall consent processing remains strong. (Appendix 1)

6. Statutory processing performance is generally sound. Building consents were processed within statutory timeframes 94.02% of the time, and Code Compliance Certificate (CCC) decisions achieved 90.54%.

7. Inspection timeliness is the key operational issue of concern. Only 54.13% of inspections were completed within three working days, which will remain a focus for service improvement and resourcing attention.

8. Te Hāwera ward continues to see the highest level of activity across building, subdivision and LIM applications. Te Hāwera recorded the most applications (38), followed by Taranaki Coastal (26), Eltham–Kaponga (21) and Pātea (11). New residential construction was the main activity, led by Te Hāwera with 16 applications. Commercial new-build activity was limited, with only six applications across the District.

Ratonga Whakamahere Taiao / Planning Services

9. From section 2 of Appendix 1, resource consent activity was stable: 37 applications were lodged and 27 decisions issued, with subdivision and land-use demand strongest in Te Hāwera and Taranaki Coastal wards.

10. Te Hāwera had the highest activity (16), followed by Taranaki Coastal (11), Eltham–Kaponga (seven) and Pātea (three). Te Hāwera and Taranaki Coastal accounted for 13 of the 14 subdivision applications.

11. Proposed lot yield was highest in Taranaki Coastal (19 lots) and Te Hāwera (16 lots). Pātea recorded two lots and Eltham–Kaponga recorded none. Future subdivision growth appears concentrated in the coastal and Te Hāwera areas.

Land Information Memorandum (LIMS)

12. From section 3 of Appendix 1, Te Hāwera recorded the most residential/rural LIM applications (33), followed by Taranaki Coastal (18). Commercial/industrial LIM activity was very low, with only two applications, both in Te Hāwera ward.

Ratonga Waeture / Regulatory Services

13. The regulatory services team has a broad range of functions, including food and liquor licensing, animal control, environmental health and parking.

Food, health and liquor licensing — quarterly trends

14. From section 4 of Appendix 1, lodged applications were broadly stable at 42, compared with 44 in the previous quarter and 40 in the prior-year comparison. Issued licences increased slightly to 53 and were materially above the prior-year comparison of 39.

15. Renewal processing rose sharply to 78, up from 45 in the previous quarter and double the prior-year comparison of 39. The quarter therefore appears to have involved a substantial renewal workload.

16. Te Hawera had the highest ward total (37), followed by Taranaki Coastal (24), Eltham–Kaponga (17) and Pātea (13). Food renewal activity was concentrated in Te Hāwera. Liquor activity was more geographically mixed, with Taranaki Coastal recording the highest number of premises lodged and temporary authority applications. Manager certification work was also significant, including 20 renewals issued.

Animal Control

17. The annual dog registration period takes place during Q1. From section 5 of Appendix 1, registration rates were consistently high across all wards at 91%–92%. Te Hāwera ward has the largest dog population (1,758), followed by Taranaki Coastal (937), Eltham–Kaponga (759) and Pātea (722). Te Hāwera ward recorded the largest number of new dogs entered (67). Rural dog registrations exceeded urban registrations in most wards, except Te Hāwera.

Animal-control service requests — quarterly trends

18. Barking complaints fell sharply from 157 to 75 and were also well below the prior-year comparison of 153. Roaming complaints rose from 122 to 142 and exceeded the prior-year comparison of 127. Threatening-dog reports fell from 11 to five.

19. Dog attacks rose substantially from five to 24 and were also well above the prior-year comparison of 13. This is the most significant adverse safety trend in the animal-control data.

20. Te Hāwera generated the most roaming (81) and attack (ten) requests. Taranaki Coastal recorded the most barking complaints (35). Patea also had comparatively high barking and roaming demand, with 19 and 29 requests respectively. The workload differs by locality: barking is more prominent in Taranaki Coastal, while roaming and attacks are concentrated in Te Hāwera.

21. Wandering stock complaints fell from 17 to 14 and were well below the prior-year comparison of 36.

Pound activity

22. Impoundments were broadly steady quarter to quarter, reducing from 20 to 18, and were below the prior-year comparison of 37. Dogs destroyed fell from 15 to six, a substantial reduction from both the preceding and prior-year comparison periods.

Prosecution Update:

Prosecution Type	Ward	Outcome
Dog Attack on Dog / Failing to Register Dogs	Te Hāwera	Four dog attack on dog. Two guilty pleas entered to the two charges of failing to register dogs. Not guilty pleas entered to the four charges relating to the dogs attacking. The defendant accepts the victim's dog was attacked but denies that all the dogs are liable– **Ongoing** – next appearance 10 December 2026

Dogs Attack on Dog/s	Te Hāwera	Two x dogs attack on dog/s. One dog surrendered for destruction and one dog released. Owner ordered to pay reparation fees and emotional harm fees to victim dog owners. Owner issued Probationary status for 24 months.

Other regulatory service functions

23. From section 6 of Appendix 1, nuisance and environmental compliance demand was driven mainly by noise and illegal dumping reports. For parking, 356 infringements were also issued, with this representing a significant increase from previous quarters, with this due mainly to a successful recruitment campaign for this role.

Rautaki Kaupapa me ngā Hōtaka / Strategic Projects and Programmes

Waste Minimisation

24. As part the waste minimisation teams efforts to better educate the community about responsible food and garden waste management, a targeted waste initiative has been launched to compliment the gardening workshops that have been conducted this year. The project consists of placing 11 signs up across the district's public spaces, community food gardens, schools, and maraes. The first of these signs have been installed at King Edward Park, as showed in the image below.



Liam Dagg
Kaiarataki Taiao /
Group Manager Environmental Services

1. BUILDING CONSENTS

1.1 Building Consent Quarterly Trends	Quarter 1 2026-2027	Quarter 4 2025-2026	Year to Date 2026-2027	Year to Date 2025-2026	Quarter 1 2025-2026
Lodged	96	149	96	123	123
Decision	121	185	121	129	129
CCC Decision	3	5	3	183	183
Estimated Cost	$21,655,850	$26,764,149	$21,655,850	$18,288,800	$18,288,800
Inspections	358	391	358	Not Available*	Not Available*

** Inspection data unavailable due to move from GoGet to Objective Build0*

1.2 Building Consent Quarter Activity - Lodged		Eltham Kaponga	Pātea	Te Hāwera	Taranaki Coastal
New Construction	*Residential*	4	4	16	8
	Commercial	3	0	1	2
Alterations & Additions		3	2	7	6
Amendments		3	1	4	3
Fires		7	3	7	5
Relocations		1	1	2	2
	Total	21	11	38	26

1.3 Building Consent Quarter Performance	Met	Average
Consents processed within statutory timeframe	94.02%	14.38
CCC Decision processed within statutory timeframe	90.54%	31
Inspections completed within 3 working days of requested date	54.13%	NA

2. RESOURCE CONSENTS

2.1 Resource Consent Quarterly Trends	Quarter 4 2026	Quarter 3 2026	Year to Date 2025-2026	Year to Date 2024-2025	Quarter 4 2025
Lodged	37	37	37	39	39
Decision	27	32	27	24	24
Certification Approval	7	13	7	13	13

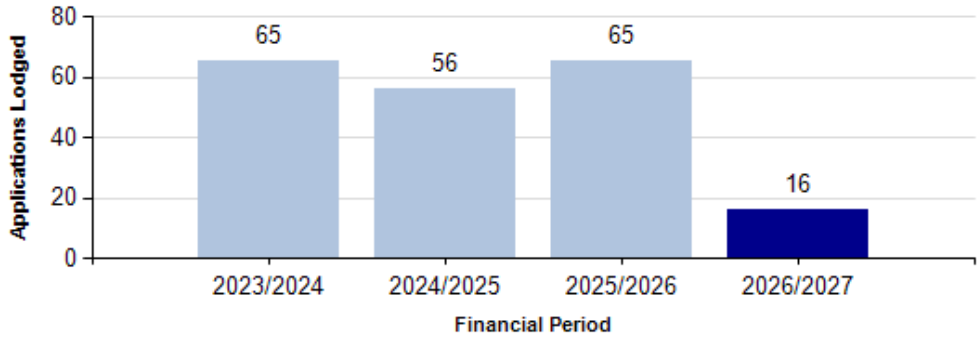
2.2 Resource Consent Quarter Activity - Lodged		Eltham Kaponga	Pātea	Te Hāwera	Taranaki Coastal
Subdivision	*General*	0	1	7	6
	Boundary Adjust.	2	0	1	0
	Other	0	0	0	0
Land Use		4	1	7	4
Designation		0	0	0	1
TA Certificate Approval		1	1	1	1
	Total	7	3	16	11

2.3 Resource Consent Quarter Activity - Monitoring per Activity Type	Inspected
Controlled	1
Discretionary	8
Not updated	15
Restricted Discretionary	4
Total Inspections Completed	28

3. PROPERTY

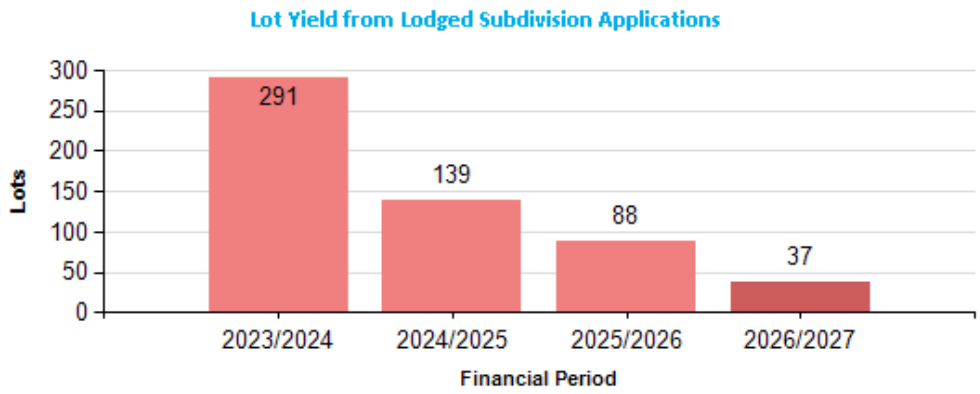
3.1 New Dwelling Applications Lodged

	ELTHAM-KAPONGA	PĀTEA	TE HĀWERA	TARANAKI COASTAL
Building Consents	2	1	10	3
Small Standalone Dwellings	0	0	1	0



3.2 Lot Yield

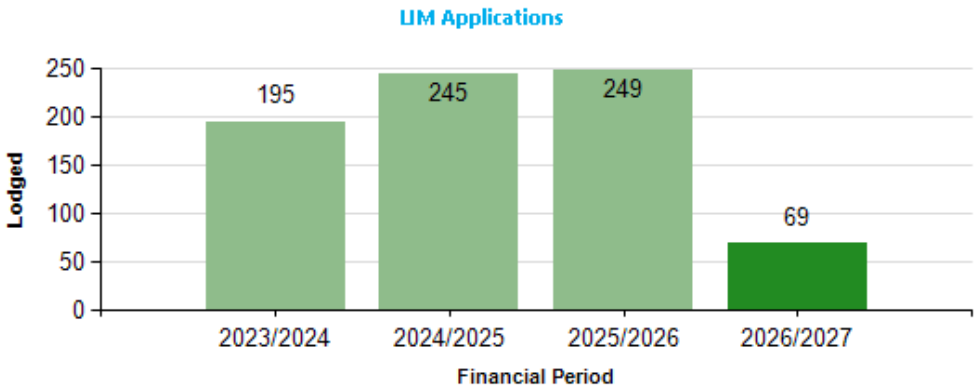
	ELTHAM-KAPONGA	PĀTEA	TE HĀWERA	TARANAKI COASTAL
Lodged Applications	0	2	16	19



Property continued

3.3 LIM Applications

	ELTHAM-KAPONGA	PĀTEA	TE HĀWERA	TARANAKI COASTAL
Residential/Rural	8	8	33	18
Commercial/Industrial	0	0	2	0



4. FOOD, HEALTH, & LIQUOR LICENCES

4.1 Licence Quarterly Trends	Quarter 4 2026	Quarter 3 2026	Year to Date 2025-2026	Year to Date 2024-2025	Quarter 4 2025
Lodged	42	44	42	40	40
Issued	53	52	53	39	39
Renewal Processed	78	45	78	39	39

4.2 Licences Quarter Activity - Lodged		Eltham Kaponga	Pātea	Te Hāwera	Taranaki Coastal
Food	*Lodged*	5	0	2	4
	Renewal Issued	3	3	14	6
Health	*Lodged*	0	0	1	0
	Renewal Issued	3	4	13	5
Liquor	*Premise Lodged*	2	0	1	4
	Premise Renewed Issued	1	3	1	1
	Special Licence	1	3	5	0
	Temporary Authority	2	0	0	4
	Ward Total	17	13	37	24
	Manager Lodged	7			
	Manager Renewal Issued	20			
	Manager Total	119			

5. ANIMAL CONTROL

5.1 Registered Dogs






Total Dogs	759	722	1758	937
Registered as at 29/09/2026	92%	91%	92%	92%

8.1

5.2 Dog Registration Quarter Activity		Eltham Kaponga	Pātea	Te Hāwera	Taranaki Coastal
New Dogs	*Urban*	17	11	40	14
	Rural	22	26	27	23
	Total Inputted	39	37	67	37
Left District & GNFA		12	12	30	25
Deceased		30	35	59	36
	Total Deactivated	42	47	89	61

5.3 Service Request Quarterly Trends	Quarter 4 2026	Quarter 3 2026	Year to Date 2025-2026	Year to Date 2024-2025	Quarter 4 2025
Barking	75	157	75	153	153
Roaming	142	122	142	127	127
Threatening	5	11	5	9	9
Attack	24	5	24	13	13
Stock Wandering	14	17	14	36	36

5.4 Service Request Quarter Activity	Eltham Kaponga	Pātea	Te Hāwera	Taranaki Coastal
Barking	1	19	20	35
Roaming	6	29	81	24
Threatening	0	1	3	1
Attack	2	5	10	6
Stock Wandering	2	1	5	3

5.5 Pound Quarterly Trends	Quarter 4 2026	Quarter 3 2026	Year to Date 2025-2026	Year to Date 2024-2025	Quarter 4 2025
Impounded	18	20	18	37	37
Claimed	5	7	5	17	17
Rehoused	4	2	4	3	3
Destroyed	6	15	6	15	15

6. Nuisances and Compliance

6.1 Service Request Quarterly Trends	Quarter 4 2026	Quarter 3 2026	Year to Date 2025-2026	Year to Date 2024-2025	Quarter 4 2025
Abandoned Vehicle	0	0	0	0	0
Illegal Dumping	11	13	11	18	18
Noise	108	142	108	128	128
Overgrown Trees or Section	0	1	0	4	4
Environmental Other	48	42	48	40	40

6.2 Service Request Quarter Activity	Eltham Kaponga	Pātea	Te Hāwera	Taranaki Coastal
Abandoned Vehicle	0	0	0	0
Illegal Dumping	0	3	8	0
Noise	4	10	71	23
Overgrown Trees or Section	0	0	0	0
Environmental Other	3	13	21	11

6.3 Issued Infringements Quarterly Trends	Quarter 4 2026	Quarter 3 2026	Year to Date 2025-2026	Year to Date 2024-2025	Quarter 4 2025
Dog	13	0	13	0	0
Parking	356	0	356	0	0

Pūrongo-Whakamārama
Information Report

To	Te Kāhui Matauraura
From	Pouhautū Rautaki me te Whaitikanga / Head of Strategy and Governance, Becky Wolland
Date	4 November 2026
Subject	**Strategy and Governance Report**

8.2

(This report shall not be construed as policy until adopted by full Council)

Whakarāpopoto Kāhui Kahika / Executive Summary

1. This report informs Te Kāhui Matauraura (TKM) of current and upcoming projects being undertaken by the Strategy and Governance teams and invites the Committee to indicate where they would like further involvement. It aims to initiate kōrero on key initiatives and guide Council Officers in understanding which projects Iwi wish to engage with more actively.

Taunakitanga / Recommendation

THAT Te Kāhui Matauraura notes that its feedback will be considered as the policies outlined in this report are developed.

Kaupapa Here me te Rautaki / Policy and Strategy

Central Government Reform

2. The Council submitted a Head Start proposal to Central Government for South Taranaki District Council and Stratford District Council to amalgamate as a unitary authority. On 24 September 2026, the Government advised that decisions on which Head Start proposals would progress to detailed design had been deferred until after the 2026 general election, with further consideration expected in early 2027.

3. The Government has introduced the Local Government (Rates Capping) Amendment Bill, which proposes a target range for annual increases in non-water-related rates, initially set at 2% to 4%. The Bill passed its first reading on 1 September 2026 and is currently before the Finance and Expenditure Committee. If enacted, it would apply to all local authorities, with fees and charges and waters-related rates excluded. Limited exemptions are provided for, including exceptional circumstances such as a major emergency, although these are subject to specific criteria and approval

4. Central Government has continued to update national direction under the Resource Management Act 1991 while preparations progress for the new planning system. Twelve

new or amended national direction instruments have come into force since 15 January 2026, with a further two amended instruments relating to electricity network activities and telecommunication facilities due to come into force on 8 October 2026. These instruments take immediate effect under the Resource Management Act and will be restructured and incorporated into the new planning system.

5. The Planning Act 2026 and Natural Environment Act 2026 received Royal Assent on 30 September 2026, establishing the framework for New Zealand's new planning system. As enacted, the legislation confirms that existing and initiated Mana Whakahono ā Rohe (MWAR) arrangements will not transfer into the new system. Instead, iwi participation agreements are introduced as the replacement mechanism. These agreements provide a framework for councils and iwi authorities to record how iwi will participate in statutory planning processes and how relevant Treaty settlement obligations will be given effect. While the framework is now established in legislation, further detail is expected through future regulations and implementation guidance. During the transition period, existing relationship frameworks and partnership arrangements will continue to play an important role as councils and iwi consider future participation arrangements under the new planning system.

Local Alcohol Policy and Alcohol Control Bylaw

6. An online workshop with Iwi is planned for 25 November 2026, from 9am to 10am to discuss the development of the Local Alcohol Policy and the review of the Alcohol Control Bylaw.

7. The Council has agreed to the development of a Local Alcohol Policy (the Policy) in conjunction with New Plymouth and Stratford District Councils. If approved, the Policy must be considered by the District Licencing Committee when determining liquor licence applications. The Policy can include maximum trading hours, the location and density of licensed premises. The Policy can also consider discretionary conditions to emerging trends such the use of afterpay, or single serve sales.

8. While the Alcohol Control Bylaw is not due for formal review until 2028, the development of the Local Alcohol Policy has increased community and stakeholder focus on alcohol-related harm and regulatory measures. Given this heightened engagement, it is considered timely and practical to review the Bylaw concurrently.

Gambling Policies Review

9. Consultation is still open on the review of the Council's Class 4 Gambling Venues Policy and TAB Venues Policy. The review seeks feedback on the future management of gaming machines and TAB venues in South Taranaki. Consultation closed on 19 October with 50 submissions received. All feedback received will be considered at a Hearing on 4 November 2026 before the Council makes a decision on the policies at its meeting on 2 December 2026.

Whaitikanga / Governance

Te Hāwera Community Board By-Election

10. Te Hāwera Community Board by-election closed at midday 7 October 2026 with 2,863 voting documents returned, representing 31.55% of the 9,075 eligible voters. Stephen Corrigan was elected to Te Hāwera Community Board, formally welcomed at the Ordinary Council meeting on 21 October 2026, and attended his first Board meeting on 27 October 2026.

Long Term Plan

11. The Significance and Engagement Policy was considered by TKM at its August meeting and by the Policy and Strategy Committee in September. The Revenue and Financing Policy was considered by TKM on 23 September and the Risk and Assurance Committee at its October meeting and is scheduled for adoption by the Policy and Strategy Committee in November. Reviews of several financial policies, including the Rates Discount and Rates Remission Policies, are also underway.

12. Officers have been developing their activity budgets and reviewing Fees and Charges. The outcomes of this work will inform the Long Term Plan Budget Outcomes workshop with councillors in December, which will focus on the financial implications of the service levels discussed during earlier workshops.

He Kawa Ora

13. He Kawa Ora mō Te Papa-Kura-o-Taranaki is a new management plan being developed by Te Tōpuni Kōkōrangi, the governance entity that acts as the face and voice of Te Kāhui Tupua – our maunga. The plan will help guide how Te Papa-Kura-o-Taranaki (formerly Egmont National Park) is protected, restored, accessed, used and cared for into the future, while giving effect to the values of Te Kāhui Tupua and Ngā Pou Whakatupua.

14. Public submissions closed on 20 October 2026, and officers prepared a high-level submission reflecting the Council's strategic planning and community roles.

Whakakapia / Conclusion

15. Te Kāhui Matauraura members are encouraged to provide feedback or request further information on any aspects they want Council Officers to consider during the development of these projects.

Becky Wolland
Pouhautū Rautaki me te Whaitikanga / Head of Strategy and Governance

[Seen by]
Fiona Aitken
Tumu Whakahaere Chief Executive

Pūrongo-Whakamārama
Information Report

To	Te Kāhui Matauraura
From	Kaitātari Whakamahere Rautaki / Strategic Planner, Kylan Luke-McKeen
Date	4 November 2026
Subject	**Te Kāhui Matauraura Workplan 2027**

(This report shall not be construed as policy until adopted by full Council)

8.3

Whakarāpopoto Kāhui Kahika / Executive Summary

1. Te Kāhui Matauraura Workplan (the Workplan) for the 2027 calendar year includes a list of key reports, workshops, and policies for review. The Workplan is developed in alignment with directives issued through Te Kāhui Matauraura reviews and/or reporting arising from Council activities.

Taunakitanga / Recommendation

THAT Te Kāhui Matauraura receives the Workplan for the calendar year 2027.

Whakawhiti Kōrero / Discussion

2. The Workplan has been developed to provide visibility of key reports, policy projects, workshops and decisions expected to come before Te Kāhui Matauraura during 2027. Similar workplanning approaches are used by other Council committees, including Risk and Assurance and Water Services, and have been adapted to support Te Kāhui Matauraura's role.

3. Te Kāhui Matauraura may review the Workplan at any time and request that items be added, removed, or rescheduled to reflect emerging priorities and Council work programmes

Whakakapia / Conclusion

4. The Workplan for 2027 is attached as Appendix 1 and identifies key Council work, reports, workshops, and policy reviews that will be considered by Te Kāhui Matauraura over the coming year.





Kylan Luke-McKeen
Kaitātari Whakamahere Rautaki
Strategic Planner

[Seen by]
Becky Wolland
Pouhautū Rautaki me te Whaitikanga
Head of Strategy and Governance

8.3

Appendix 1 - Te Kāhui Matauraura Workplan 2027.docx

Te Kāhui Matauraura Workplan 2027

Item	FEB	MAR	MAY	JUN	AUG	SEP	NOV
Urupā Maintenance Fund	✓	✓	✓	✓	✓	✓	✓
Tangata Whenua Liaison Fund				✓			
Recurring Reports							
Policy Workstream Update Report	✓		✓		✓		✓
Infrastructure Services Activity Report		✓		✓		✓	
Pouherenga-a-iwi / Iwi liaison Report		✓		✓		✓	
Environment Services Activity Report	✓		✓		✓		✓
He Tikanga Mahi Tahi Update		✓					
Policies and By-laws							
Alcohol control By-law	✓						
Local Alcohol Policy	✓						
Representation Review	✓						
Trade Waste By-law (discussion)	✓						
Water By-laws				✓			
Environment & Sustainability Strategy		✓					
Long Term Plan – Consultation Topics		✓					
Terms of Reference Review	✓						
Regional Spatial Plan		✓		✓		✓	
Iwi Reports (dates to be confirmed)							
Te Korowai o Ngāruahine							
Te Kaahui o Rauru							

Te Kāhui Matauraura Workplan 2027

Te Rūnanga o Ngāti Ruanui							
Te Kāhui o Taranaki							

Take Whānui
General Issues

9. Take Whānui / General Issues

Karakia

10. Karakia